For Quarter Ended March 31, 1997
Commission File Number 1-8351

CHEMED CORPORATION
(Exact name of registrant as specified in its charter)

Delaware
31-0791746
(State or other jurisdiction of (IRS Employer Identification No.) incorporation or organization)

2600 Chemed Center, 255 E. Fifth Street, Cincinnati, Ohio 45202
(Address of principal executive offices) (Zip code)
(513) 762-6900
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes $X$ No
----

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

| Class | Amount | Date |
| :--- | :--- | :--- |
| Capital Stock | $10,032,599$ Shares | April 30, 1997 |

\$1 Par Value

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CHEMED CORPORATION AND
SUBSIDIARY COMPANIES

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Item 1. Financial Statements
Consolidated Balance Sheet March 31, 1997 and December 31, 1996

Consolidated Statement of Income -
Three months ended March 31, 1997 and 1996
Item 2. Management's Discussion and Analysis ofFinancial Condition and Results ofOperations$7-10$
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# PART I. FINANCIAL INFORMATION <br> Item 1. Financial Statements <br> CHEMED CORPORATION AND SUBSIDIARY COMPANIES <br> CONSOLIDATED BALANCE SHEET <br> (in thousands except share and per share data) <br> UNAUDITED 

ASSETS
Current assets
Cash and cash equivalents
Accounts receivable, less allowances of \$2,971 (1996 - \$2,925)
Inventories
Raw materials
Finished goods and general merchandise
Statutory deposits
Other current assets
March 31,
1997
\$
$\$ \quad 17,797$
79,719

79,719
6,615
44, 814
18,133
32,234
Total current assets
Other investments
Properties and equipment, at cost less accumulated depreciation of $\$ 59,360$ (1996 - \$56,653)
Identifiable intangible assets less accumulated amortization of \$4,256 (1996-\$3,977)
Goodwill less accumulated amortization of \$26,672 (1996 - \$25,292)
Other assets
Total Assets
LIABILITIES
Current liabilities
Accounts payable
Bank notes and loans payable
Current portion of long-term debt
Income taxes
Deferred contract revenue
Other current liabilities
Total current liabilities
Deferred income taxes
Long-term debt
Other liabilities and deferred income
Minority interest
Total Liabilities
STOCKHOLDERS' EQUITY
Capital stock-authorized 15,000,000 shares $\$ 1$ par;
issued 12,858, 264 shares (1996-12,767,565 shares)
Paid-in capital
Retained earnings

| 12,858 | 12,768 |
| ---: | ---: |
| 153,785 | 150,296 |
| 142,583 | 139,262 |

reasury stock - 2,825,975 shares
(1996-2,815,655 shares), at cost
Unearned compensation
Unrealized appreciation on investments
Total Stockholders' Equity
Total Liabilities and Stockholders' Equity
\$ 11,935

```
December 31, 1996
```

77,622
6,515
45,873
19,962
30,452
192,359
62,098
83,259
17,295
186,933
17, 406
\$ 559,350
==========
\$ 25,747
5,000
12,550
5,209
24,735
51,307
124,548
6,650
158, 168
41,273
10, 820
341, 459

12,768
139, 262
$(82,943)$
$(27,554)$
26,062
217,891
--------
\$ 559,350

See accompanying notes to unaudited financial statements.

## CHEMED CORPORATION AND SUBSIDIARY COMPANIES

 CONSOLIDATED STATEMENT OF INCOME UNAUDITED(in thousands except per share data)

|  | Three Ma | s Ended 31, |
| :---: | :---: | :---: |
|  | 1997 | 1996 |
| Sales | \$ 94,932 | \$ 99,763 |
| Service revenues | 73,620 | 67,698 |
| Total sales and service revenues | 168,552 | 167,461 |
| Cost of goods sold | 64,311 | 68,590 |
| Cost of services provided | 45,104 | 41, 113 |
| Selling and marketing expenses | 24,698 | 24,258 |
| General and administrative expenses | 24, 037 | 23,516 |
| Depreciation | 3,947 | 2,973 |
| Total costs and expenses | 162, 097 | 160,450 |
| Income from operations | 6,455 | 7,011 |
| Interest expense | $(2,756)$ | $(1,931)$ |
| Other income - net | 10, 227 | 16, 298 |
| Income before income taxes and minority interest | 13,926 | 21,378 |
| Income taxes | $(5,333)$ | $(7,974)$ |
| Minority interest in earnings of subsidiaries | (106) | $(1,207)$ |
| Net Income | \$ 8,487 | \$ 12, 197 |
| Earnings Per Common Share |  |  |
| Net income | \$ . 85 | \$ 1.24 |
| Average number of shares outstanding | 10,002 | 9,867 |
| Cash Dividends Paid Per Share | \$ . 52 | \$ . 52 |

See accompanying notes to unaudited financial statements.

CHEMED CORPORATION AND SUBSIDIARY COMPANIES
CONSOLIDATED STATEMENT OF CASH FLOWS
UNAUDITED
(in thousands)

|  |  | Three Mon Mar | Ended 31, |
| :---: | :---: | :---: | :---: |
|  |  | 1997 | 1996 |
| Cash Flows From Operating Activities <br> Net income | \$ | 8,487 | \$12,197 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |
| Gain on sale of investments |  | $(9,079)$ | $(14,208)$ |
| Depreciation and amortization |  | 5,927 | 4,611 |
| Provision for deferred income taxes |  | 202 | $(2,631)$ |
| Provision for uncollectible accounts receivable |  | 183 | 459 |
| Minority interest in earnings of subsidiaries |  | 106 | 1,207 |
| Changes in operating assets and liabilities, excluding amounts acquired in business combinations |  |  |  |
| (Increase)/decrease in accounts receivable |  | $(2,105)$ | 4,960 |
| Decrease in inventories and other current assets |  | 215 | $2,789$ |
| (Increase)/decrease in statutory deposits |  | 1,829 | (191) |
| Decrease in accounts payable, deferred contract revenue and other current |  |  |  |
| liabilities |  | $(2,483)$ | $(5,307)$ |
| Increase in income taxes |  | 5,010 | 11,001 |
| Other - net |  | $(1,693)$ | $(2,771)$ |
| Net cash provided by operating activities |  | 6,599 | 12,116 |
| Cash Flows From Investing Activities |  |  |  |
| Proceeds from sale of investments |  | 10,474 | 26,556 |
| Capital expenditures |  | $(4,424)$ | $(4,177)$ |
| Business combinations, net of cash acquired |  | $(3,674)$ | $(2,198)$ |
| Net cash outflow from discontinued operations |  | (661) | $(4,294)$ |
| Other - net |  | 105 | 252 |
| Net cash provided/(used) by investing activities |  | 1,820 | 16,139 |
| Cash Flows From Financing Activities |  |  |  |
| Proceeds from issuance of long-term debt |  |  | - |
| Repayment of long-term debt |  | $(23,066)$ | (64) |
| Dividends paid |  | $(5,217)$ | $(5,137)$ |
| Issuance of capital stock |  | 55 | 165 |
| Purchase of treasury stock |  | - | (870) |
| Other - net |  | 671 | 429 |
| Net cash used by financing activities |  | $(2,557)$ | $(5,477)$ |
| Increase In Cash And Cash Equivalents |  | 5,862 | 22,778 |
| Cash and cash equivalents at beginning of period |  | 11,935 | 19,187 |
| Cash and cash equivalents at end of period | \$ | 17,797 | \$41,965 |

See accompanying notes to unaudited financial statements.

1. The accompanying unaudited consolidated financial statements have been prepared in accordance with Rule 10-01 of SEC Regulation S-X. Consequently, they do not include all the disclosures required under generally accepted accounting principles for complete financial statements. However, in the opinion of the management of Chemed Corporation (the "Company"), the financial statements presented herein contain all adjustments, consisting only of normal recurring adjustments, necessary to present fairly the financial position, results of operations and cash flows of the Company and its consolidated subsidiaries ("Chemed"). For further information regarding Chemed's accounting policies, refer to the consolidated financial statements and notes included in Chemed's Annual Report on Form 10-K for the year ended December 31, 1996
2. Primary earnings per common share are computed using the weighted average number of shares of capital stock outstanding and exclude the dilutive effect of outstanding stock options as it is not material.

In February 1997, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 128 ("SFAS 128"), Earnings Per Share, effective for reporting periods ending after December 15, 1997. Adoption of SFAS 128 in December 1997 is not expected to impact the Company's reported earnings per share.
3. In March 1997, the Company borrowed $\$ 25$ million under a long term note agreement ("Senior Notes") with New York Life Insurance Company and New York Life Insurance and Annuity Corporation. The Senior Notes bear interest at $7.31 \%$ per annum, payable on March 15 and September 15 of each year. Principal payments of $\$ 5,000,000$ are due annually on March 15, 2005 through 2009. The proceeds of the Senior Notes were used to reduce borrowings under the Company's revolving credit agreement with Bank of America.
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Cash and cash equivalents increased from $\$ 11.9$ million at December 31, 1996 to $\$ 17.8$ million at March 31, 1997, primarily due to the sale of investments during the first quarter of 1997. Other investments declined from $\$ 62.1$ million at December 31, 1996 to $\$ 44.8$ million at March 31, 1997 due to the sale of investments ( $\$ 10.5$ million) and to a decline in market prices of investments owned during the quarter ( $\$ 6.8$ million).

Income taxes increased from $\$ 5.2$ million at December 31, 1996 to $\$ 9.8$ million at March 31, 1997 due to the accrual of income taxes on first quarter income and the lack of required federal tax payments in 1997. Other current liabilities declined from $\$ 51.3$ million at December 31, 1996 to $\$ 45.3$ million due to the payment in February 1997 of 1996 incentive compensation and to the payment in March 1997 of a contingent payment related to the 1994 acquisition of Patient Care.

Vitas Healthcare Corporation, ("Vitas"), the privatelyheld provider of hospice services to the terminally ill in which the Company carries an investment of $\$ 27$ million of redeemable preferred stock, is continuing to explore long-term financing alternatives to increase its liquidity. On the basis of current information, management believes the Company's investment in Vitas is fully recoverable and that no permanent impairment exits.

At March 31, 1997 Chemed had approximately \$50.3 million of unused lines of credit with various banks. Management believes its liquidity and sources of capital are satisfactory for the Company's needs in the foreseeable future.

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Sales and service revenues and operating profit from continuing operations by business segment follow (in thousands):


Operating Profit

| Roto-Rooter | \$ | 4,461 | \$ | 4,199 |
| :---: | :---: | :---: | :---: | :---: |
| National Sanitary Supply |  | 1,434 |  | 1,884 |
| Patient Care |  | 985 |  | 1,073 |
| Omnia Group |  | 688 |  | 1,493 |
| Total | \$ | 7,568 | \$ | 8,649 |

Data relating to (a) the increase or decrease in sales and service revenues and (b) operating profit as a percent of sales and service revenues are set forth below:

|  | Sales and <br> Service Revenues <br> \% Increase/ <br> (Decrease) | Operating <br> Profit as a <br> \% of Sales |
| :--- | :---: | :---: | :---: |
|  | (Operating Margin) |  |

Sales and service revenues for the Roto-Rooter segment for the first quarter of 1997 totalled $\$ 51,724,000$, an increase of $8 \%$ over the $\$ 47,783,000$ recorded in the first quarter of 1996. Revenues of the plumbing services business, the drain cleaning business and the service contract business increased $10 \%$, $6 \%$ and $7 \%$, respectively, for the first quarter of 1997, as compared with revenues recorded in the first quarter of 1996. These revenues accounted for $26 \%, 32 \%$ and $31 \%$, respectively, of Roto-Rooter's total sales and service revenues during the 1997 period. The operating margin of the Roto-Rooter segment in the first quarter of 1997 was $8.6 \%$ as compared with $8.8 \%$ during the first quarter of 1996. This decline was attributable to the additional goodwill amortization recorded in the 1997 period due to the purchase of Roto-Rooter's minority interest by Chemed in September 1996. Excluding this additional amortization the operating margin for the first quarter of 1997 would have been $9.4 \%$, reflecting lower general administrative expenses as a percent of sales during the 1997 period.

Sales of the National Sanitary Supply segment for the first quarter of 1997 totalled $\$ 74,349,000$ as compared with $\$ 77,277,000$ in the prior year first quarter. Also, the operating margin for the first quarter of 1997 was $1.9 \%$ as compared with $2.4 \%$ during the comparable period of 1996. These declines were due to the loss in the first quarter of 1996 of a large fast-food customer, as well as deflationary pricing in National Sanitary Supply's paper line. The loss of this customer will no longer impact revenue comparisons beginning in the second quarter of 1997.

Total revenues of the Patient Care segment increased 9\% from $\$ 23,890,000$ during the first quarter of 1996 to $\$ 25,933,000$ in the first quarter of 1997. This revenue increase is attributable to increased business referrals as well as to growing demand for home-based health care services. The operating margin declined from $4.5 \%$ during the first quarter of 1996 to $3.8 \%$ during the first quarter of 1997, largely as a result of a lower gross margin percentage during the 1997 quarter. This lower gross margin reflects lower reimbursement rates, particularly in the New York market. Patient Care is aggressively increasing training classes for new home-health care aides in order to lower its overall cost of labor and to improve its margin. Partially offsetting this gross margin decline were lower general and administrative expenses as a percent of sales during the 1997 quarter.

Sales of the Omnia segment declined 11\% in the first quarter of 1997, from $\$ 18,511,000$ in the first quarter of 1996 to $\$ 16,546,000$ in the first quarter of 1997. Also, the operating margin of the Omnia segment declined from $8.1 \%$ during the first quarter of 1996 to $4.2 \%$ during the comparable period of 1997. These declines were due primarily to lower paper-product selling prices in 1997 as compared with the first quarter of 1996. In addition, operating expenses increased in 1997, due to favorable expense reductions recorded in the first quarter of 1996. Significantly, Omnia has maintained its market share, and the gross margin in the first quarter of 1997 increased when compared with the gross margin for the last quarter of 1996.

Income from operations declined from \$7,011,000 in the first three months in 1996 to $\$ 6,455,000$ during the first three months of 1997, largely as a result of lower operating profit in the National Sanitary Supply and Omnia Group segments, offset partially by favorable reductions in corporate expenses. Interest expense for the first quarter increased from \$1,931,000 during 1996 to $\$ 2,756,000$ during 1997, largely due to the increase in total debt resulting from Chemed's purchase of the Roto-Rooter minority interest in September 1996.

Other income-net decreased from $\$ 16,298,000$ in the first quarter of 1996 to $\$ 10,227,000$ in the first quarter of 1997, primarily as a result of lower investment gains recorded in the 1997 period. During the first quarter of 1997 the Company recorded gains on the sales of investments aggregating \$9,079,000 as compared with $\$ 14,208,000$ during the first quarter of 1996. Lower interest income for the 1997 period as compared with the 1996 first quarter also contributed to this decline.

The Company's effective income tax rate during the first quarter of 1997 was $38.3 \%$ as compared with $37.3 \%$ during the first three months of 1996. This increase was attributable to a higher effective state and local income tax rate during the 1997 period.

Net income declined from \$12,197,000 (\$1.24 per share) in the 1996 first quarter to $\$ 8,487,000$ ( $\$ .85$ per share) in the 1997 first quarter, largely as a result of lower investment gains and lower income from operations recorded in the 1997 quarter. Excluding investment gains for both periods, net income declined from $\$ 3,273,000$ ( $\$ .33$ per share) for the 1996 quarter to \$2,861,000 (\$.29 per share) during the 1997 quarter.

Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits

| Exhibit | SK 601 | Page |  |
| :---: | :---: | :--- | :--- |
| No. | Ref. No. | Description | No. |
| 1 | $(11)$ | Statement re: <br> Computation of Per <br> Share Earnings | E-1 |
| 2 | $(27)$ | Financial Data <br> Schedule | E-2 and E-3 |

(b) Reports on Form 8-K - None

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Chemed Corporation
(Registrant)

Dated: May 12, 1997
$\qquad$

By Naomi C. Dallob
Naomi C. Dallob, Vice President and Secretary

By Arthur V. Tucker, Jr.
Arthur V. Tucker, Jr. Vice President and Controller (Principal Accounting Officer)

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# CHEMED CORPORATION AND SUBSIDIARY COMPANIES 

COMPUTATION OF PER SHARE EARNINGS
(in thousands except per share data)
EXHIBIT 11

(a) This calculation is submitted in accordance with Regulation S-K Item 601 (b) (11) although it is not required by APB Opinion No. 15 because it results in dilution of less than 3\%.

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION FROM FORM 10-Q FOR THE QUARTER ENDED MARCH 31, 1997 FOR CHEMED CORPORATION AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

0000019584
CHEMED CORPORATION
1, 000

```
3-MOS
            DEC-31-1997
            JAN-01-1997
                MAR-31-1997
                                    17,797
                                    0
                    82,690
                    (2,971)
                    51,429
                199,312
                    (59,360)
                548,635
            123,929
                                    158,092
            0
                                    0
                                    12,858
                                    200,078
548,635
                                    94,932
            168,552
                                    64,311
                    109,415
                    0
            1 8 3
        2,756
                        13,926
                            5,333
            8,487
                0
                0
                    0
                8,487
                    . }8
                            . }8
```

