

# **Results as of September 30, 2018**





# Safe Harbor and Regulation G Statement

This presentation contains information about Chemed's EBITDA, Adjusted EBITDA, EBIT, Adjusted EBIT, Adjusted Net Income and Adjusted Diluted EPS, which are not measures derived in accordance with GAAP and which exclude components that are important to understanding Chemed's financial performance. In reporting its operating results, Chemed provides EBITDA, Adjusted EBITDA, EBIT, Adjusted EBIT, Adjusted Net Income and Adjusted Diluted EPS measures to help investors and others evaluate the Company's operating results, compare its operating performance with that of similar companies that have different capital structures and evaluate its ability to meet its future debt service, capital expenditures and working capital requirements. Chemed's management similarly uses EBITDA, Adjusted EBITDA, EBIT, Adjusted EBIT, Adjusted Net Income and Adjusted Diluted EPS to assist it in evaluating the performance of the Company across fiscal periods and in assessing how its performance compares to its peer companies. These measures also help Chemed's management estimate the resources required to meet Chemed's future financial obligations and expenditures. Chemed's EBITDA, Adjusted EBITDA, EBIT, Adjusted EBIT, Adjusted Net Income and Adjusted Diluted EPS should not be considered in isolation or as a substitute for comparable measures calculated and presented in accordance with GAAP. We calculated Adjusted EBITDA margin by dividing Adjusted EBITDA margin by dividing Adjusted EBIT by service revenues and sales. We calculated by dividing Adjusted Net Income by the number of diluted average shares outstanding, and Diluted EPS is calculated by dividing Net Income by the number of diluted average shares outstanding. A reconciliation of Chemed's net income to its EBITDA, EBITDA, EBIT, Adjusted EBIT and Adjusted Net Income is presented in appendix tables located in the back of this presentation.

#### Forward-Looking Statements

Certain statements contained in this presentation and the accompanying tables are "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. The words "believe," "expect," "hope," "anticipate," "plan" and similar expressions identify forward-looking statements, which speak only as of the date the statement was made. Chemed does not undertake and specifically disclaims any obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. These statements are based on current expectations and assumptions and involve various risks and uncertainties, which could cause Chemed's actual results to differ from those expressed in such forward-looking statements. These risks and uncertainties arise from, among other things, possible changes in regulations governing the hospice care or plumbing and drain cleaning industries; periodic changes in reimbursement levels and procedures under Medicare and Medicaid programs; difficulties predicting patient length of stay and estimating potential Medicare reimbursement obligations; challenges inherent in Chemed's growth strategy; the current shortage of qualified nurses, other healthcare professionals and licensed plumbing and drain cleaning technicians; Chemed's dependence on patient referral sources; and other factors detailed under the caption "Description of Business by Segment" or "Risk Factors" in Chemed's most recent report on form 10-Q or 10-K and its other filings with the Securities and Exchange Commission. You are cautioned not to place undue reliance on such forward-looking statements will be achieved.

# **Cumulative Results Since the VITAS Acquisition**

For the years ended December 31, 2003 through 2017

		(1)	(2)	(3)
			CAGR	
		One	Three	Fourteen
		Year	Year	Year <sup>(a)</sup>
	Chemed			
(1)	Service revenues and sales	5.7%	4.6%	14.2%
(2)	Adj. net income	16.1%	9.4%	22.9%
(3)	Adj. diluted EPS from continuing operations	16.4%	11.6%	24.3%
]	Roto-Rooter			
(4)	Service revenues and sales	14.3%	9.8%	5.0%
(5)	Adj. net income	24.1%	16.0%	12.2%
•	VITAS			
(6)	Service revenues and sales	2.2%	2.6%	7.1%
(7)	Adj. net income	13.1%	5.6%	12.4%

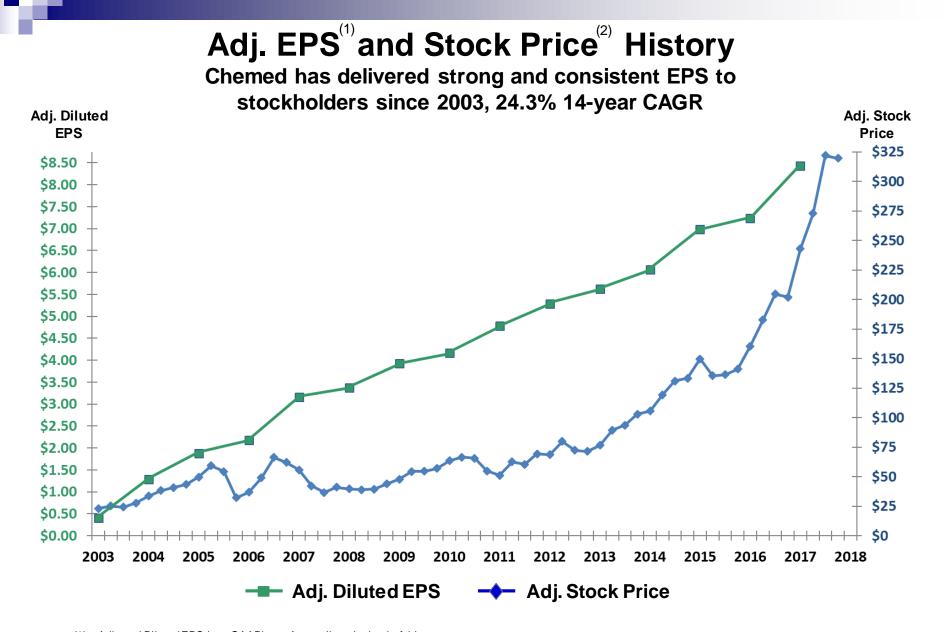
# **Chemed – Purchase of Capital Stock**

For the Period January 1, 2007, through September 30, 2018

			(1)		(2)	(3)	(4)
						Total	Free
			Shares			Returned to	Cash Flow
		R	epurchased	I	Dividends	 Shareholders	Generated (1)
(1)	Activity in 2007	\$	127,881,453	\$	5,888,000	\$ 133,769,453	72,944,000
(2)	Activity in 2008		67,125,500		5,543,000	72,668,500	85,989,000
(3)	Activity in 2009		741,726		8,157,000	8,898,726	139,336,000
(4)	Activity in 2010		104,054,995		11,881,000	115,935,995	60,373,000
(5)	Activity in 2011		143,875,353		12,538,000	156,413,353	144,751,000
(6)	Activity in 2012		60,529,057		13,026,000	73,555,057	96,516,000
(7)	Activity in 2013		92,911,155		14,148,000	107,059,155	121,523,000
(8)	Activity in 2014		110,019,257		14,255,000	124,274,257	66,708,000
(9)	Activity in 2015		59,323,141		15,605,000	74,928,141	127,365,000
(10)	Activity in 2016		102,312,635		16,440,000	118,752,635	95,621,000
(11)	Activity in 2017		94,639,666		17,371,000	112,010,666	98,195,000
(12)	Activity in 2018		121,976,001		13,850,000	135,826,001	230,608,000
(13)	Cumulative Activity 2007 - 2018(2)	\$	1,085,389,939	\$	148,702,000	\$ 1,234,091,939	\$ 1,339,929,000

(1) Net cash provided by operating activities.

(2) 13.7 million shares repurchased at an average cost of \$79.00.



 Adjusted Diluted EPS (non GAAP); see Appendix at the backof this presentation for reconciliation from GAAP reported results to adjusted (non-GAAP) results

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# **Chemed – Consolidated Summary of Operations**

For the years ended December 31, 2003 through 2017 (in thousands, except per share data)

		(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16) Average
		2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	Annual Inc./(Dec.)
(1)	Service Revenues and Sales (a)	\$ 260,776	\$ 734,877	\$ 915,970	\$ 1,018,587	\$ 1,100,058	\$ 1,148,941	\$ 1,190,236	\$ 1,280,545	\$ 1,355,970	\$ 1,430,043	\$ 1,413,329	\$ 1,456,282	\$ 1,543,388	\$ 1,576,881	\$ 1,666,724	14.2%
(2)	EBITDA (c)	30,366	71,999	96,106	128,515	137,238	153,142	157,827	172,275	181,157	188,059	168,206	201,541	217,270	215,407	156,814	12.4%
(3)	Adj. EBITDA (c)	25,118	91,950	120,513	131,373	161,846	161,754	177,050	189,395	197,273	201,455	206,850	212,562	235,931	236,979	268,459	18.4%
(4)	Net Income (GAAP)	11,188	27,512	35,817	50,651	61,641 (b	) 67,281	(b) 73,784	81,831	85,979	89,304	77,227	99,317	110,274	108,743	98,177	16.8%
(5)	Adj. Net Income (c)	7,894	31,893	49,542	58,102	79,277	78,900	89,289	95,961	100,030	102,317	104,372	107,731	121,667	121,487	141,054	22.9%
(6)	Diluted EPS (GAAP)	0.56	1.12	1.36	1.90	2.46	2.88	3.24	3.55	4.10	4.62	4.16	5.57	6.33	6.48	5.86	18.3%
(7)	Adj. Diluted EPS (c) (d)	0.40	1.29	1.88	2.18	3.16	3.38	3.93	4.17	4.78	5.29	5.62	6.07	6.98	7.24	8.43	24.3%
(8)	Diluted Average Shares Outstanding	19,908	24,636	26,299	26,669	25,077	23,374	22,742	23,031	20,945	19,339	18,585	17,738	17,422	16,789	16,742	(1.2%)

(a) Continuing operations

(b) Restated for the retrospective adoption of FASB Staff Position No. APB 14-1, "Accounting for Convertible Debt Instruments that May Be Settled in Cash upon Conversion (Including Partial Cash Settlement)," effective January 1, 2009

(c) See footnote (d) below and the Appendix at the back of this presentation for reconciliation from GAAP reported results to adjusted (non-GAAP results

(d) Adj. Diluted EPS is calculated by dividing Adj. Net Income by Diluted Average Shares Outstanding, and Diluted EPS is calculated by dividing Net Income by Diluted Average Shares Outstanding

# **Chemed - Results from Continuing Operations**

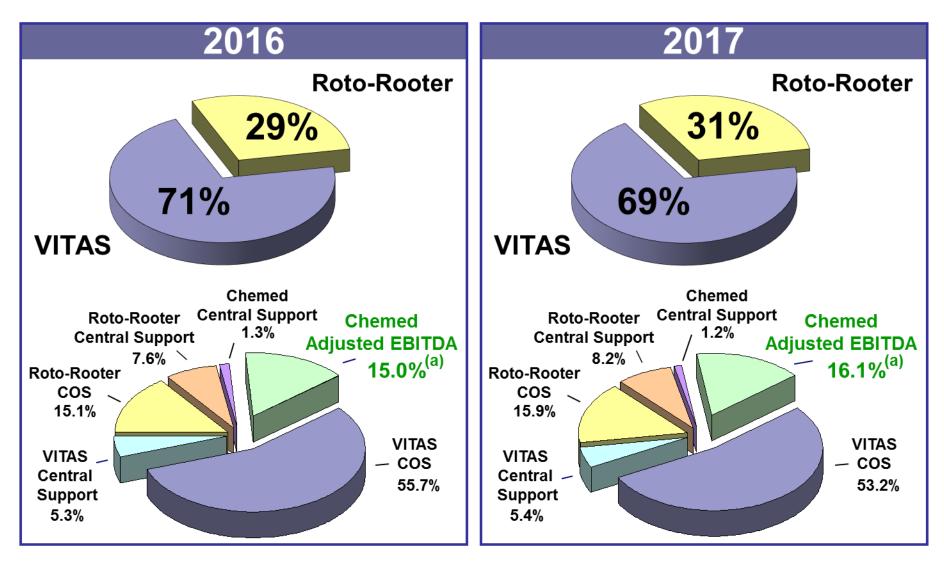
(in thousands, except per share data)

		(1)	(2)	(3)	(4)	(5)	(6)
		Fu	ull Year Resu	lts	Nine Mont	ths Ended Septe	ember 30,
				Fav/(Unfav)			Fav/(Unfav)
		2016 (a)	2017 (a)	% Growth	2017	2018 (b)	% Growth
(1)	Service Revenues and Sales	\$1,576,881	\$1,666,724	5.7%	\$1,238,367	\$1,325,140	7.0%
(2)	Adj. EBITDA (c)	236,979	268,459	13.3%	195,921	224,189	14.4%
(3)	Adj. EBITDA Margin (c)	15.0%	16.1%	1.1 pts.	15.8%	16.9%	1.1 pts.
(4)	Adj. Net Income (c)	121,487	141,054	16.1%	102,174	144,465	41.4%
(5)	Adj. Diluted EPS (c) (d)	7.24	8.43	16.4%	6.10	8.58	40.7%
(6)	Capital Expenditures	39,772	64,300	(61.7%)	50,247	36,554	27.3%

(a) Excludes expenses related to the DOJ litigation and settlement.

- (b) 2018 reflects GAAP Revenue Recognition Accounting Standard. Prior years are not restated for the 2018 Revenue Recognition Accounting Standard.
- (c) See footnote (d) below and the Appendix at the back of this presentation for reconciliation from GAAP reported results to adjusted (non-GAAP) results
- (d) Adj. Diluted EPS is calculated by dividing Adj. Net Income by Diluted Average Shares Outstanding, and Diluted EPS is calculated by dividing Net Income by Diluted Average Shares Outstanding

# **Chemed Corporation Revenue**

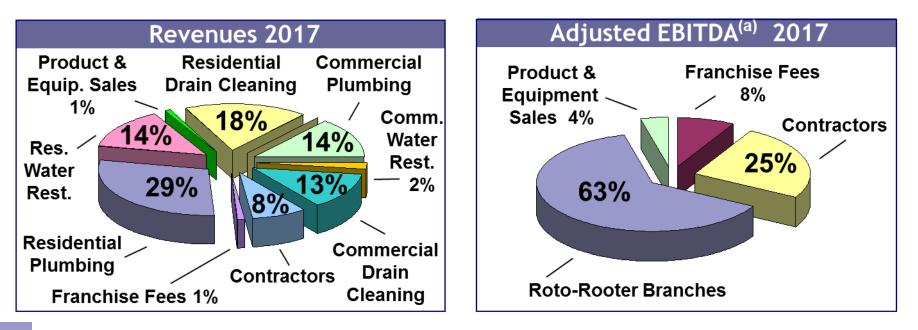


(a) See Appendix at the back of this presentation for reconciliation of EBITDA and Adjusted EBITDA to Net Income



# **Roto-Rooter Company Overview**

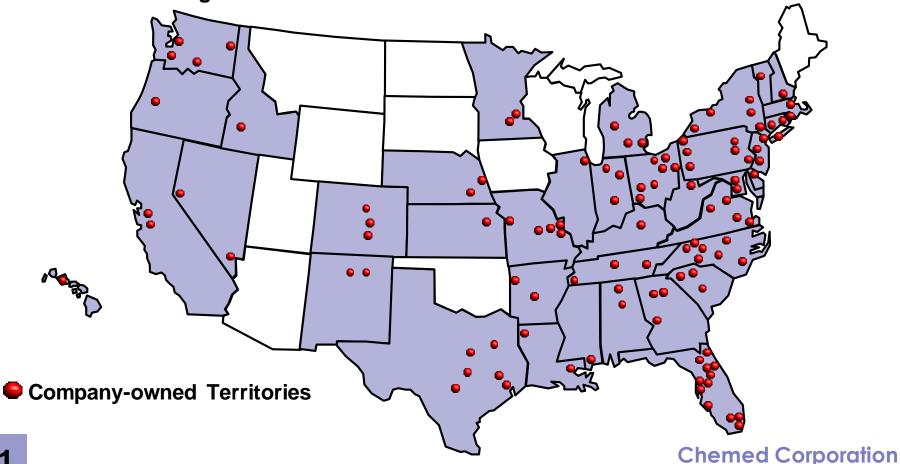
- Largest provider of plumbing and drain cleaning services in North America
  - Provides plumbing services to approximately 90% of the United States and 40% of the Canadian population
- Provides plumbing and drain cleaning services in more than 110 company-owned territories and over 400 franchise territories
- Maintains an estimated 15% of the drain cleaning market and 2-3% share of the same-day service plumbing market
- Residential customers represent 64% of revenues, while commercial customers represent 28% of revenues



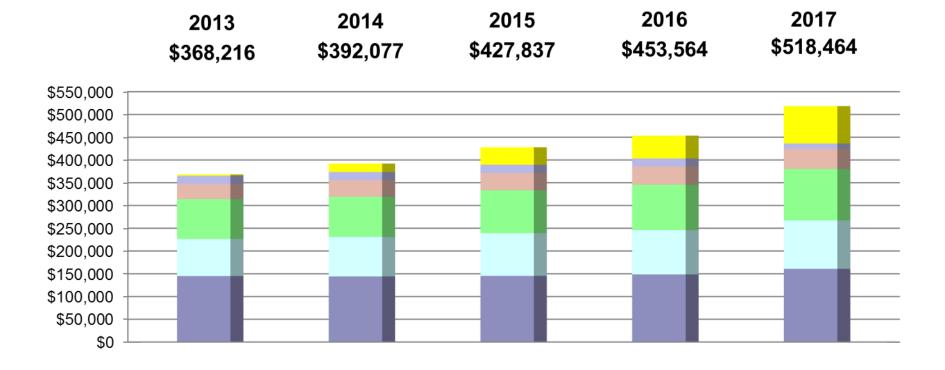
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# **Chemed Growth Strategy – Roto-Rooter**

- Continue to increase efficiency
- Acquire franchisee territories at reasonable valuations
  - \$175 \$200 million in franchise street sales
  - Purchase at 4-5 times EBITDA
  - Minimal capital expenditure
- Focus on earnings and cash flow



**Roto-Rooter – Revenue Analysis** (\$000)



Drain Cleaning & Misc. Plumbing Excavation Franchise Fees & Product Sales

Contractors Water Restoration

#### Roto-Rooter – Summary of Operations For The Years Ended December 31, 2004 through 2017 (in thousands, except percentages)

		(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)
		2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	Average Annual Inc./(Dec.)
(1)	Service Revenues	\$ 276,611	\$ 297,337	\$ 319,495	\$ 344,632	\$ 340,496	\$ 335,893	\$ 354,735	\$ 369,698	\$ 363,006	\$ 368,216	\$ 392,077	\$ 427,837	\$ 453,564	\$ 518,464	5.0%
.,	and Sales (a)															
(2)	EBITDA (b)	38,314	52,598	59,248	71,916	62,661	61,780	59,369	64,948	58,751	56,398	79,221	91,911	100,946	123,194	9.4%
(3)	Adj. EBITDA (b)	42,355	49,234	55,548	69,188	59,922	59,862	58,516	64,176	58,232	70,936	75,110	87,614	96,312	116,670	8.1%
(4)	Adj. EBITDA Margin (b)	15.3%	16.6%	17.4%	20.1%	17.6%	17.8%	16.5%	17.4%	16.0%	19.3%	19.2%	20.5%	21.2%	22.5%	n.a.
(5)	Net Income (GAAP)	18,795	27,626	32,454	38,971	33,427	33,040	31,678	34,879	30,905	29,243	42,075	48,573	52,893	73,299	11.0%
(6)	Adj. Net Income (b)	21,044	25,486	31,203	40,139	33,785	33,574	32,960	36,260	32,276	39,845	42,093	48,680	52,921	65,667	9.1%

(a) Continuing Operations

(b) See Appendix at the back of this presentation for reconciliation from GAAP reported results to adjusted (non-GAAP) results

# Roto-Rooter – Results from Continuing Operations (\$000)

	(1)		(2)	(3)	(4)	(5)	(6)
		Full	Year Result	S	Nine Mont	hs Ended Sep	tember 30,
				Fav/(Unfav)		// >	Fav/(Unfav)
	2016		2017	% Growth	2017	2018 (b)	% Growth
(1) Service Revenues and Sales	\$453,564	\$	518,464	14.3%	\$382,390	\$434,563	13.6%
(2) Net Income (GAAP)	52,893		73,299	38.6%	47,716	72,799	52.6%
(3) Adj. EBITDA (a)	96,312		116,670	21.1%	85,594	104,394	22.0%
(4) Adj. EBITDA Margin (a)	21.2%		22.5%	1.3 pts.	22.4%	24.0%	1.6 pts.
(5) Adj. EBIT (a)	81,310		99,880	22.8%	73,175	90,516	23.7%
(6) Adj. EBIT Margin (a)	17.9%		19.3%	1.4 pts.	19.1%	20.8%	1.7 pts.
(7) Capital Expenditures	17,709		21,107	(19.2%)	15,269	18,258	(19.6%)

- (a) Reconciliation from GAAP reported results to adjusted (non-GAAP) results is provided in the Appendix at the back of this presentation.
- (b) 2018 reflects GAAP Revenue Recognition Accounting Standard. Prior years are not restated for the 2018 Revenue Recognition Accounting Standard.

# **Future of Roto-Rooter**

#### Continue to Consolidate Franchises

- Purchase at reasonable multiples
- Avoid over-paying for current acquisitions
  - >Inflates expectations/demands of remaining franchisees

## Utilize Cash Flow for:

- Purchase of franchises
- Acquisition of hospices
- Debt pay-down, share buy-back, increased dividends

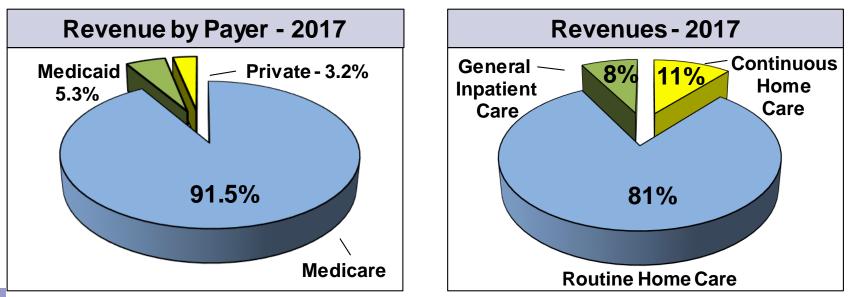
#### Roto-Rooter Divestiture Considerations:

- If arbitrage of buying at low multiples is exhausted
- If after-tax proceeds can be reinvested at higher return, risk adjusted
- If Chemed's capital structure and cash flow without Roto-Rooter provide it significant flexibility to support continued growth of VITAS
- If tax-free spin-off creates stockholder value

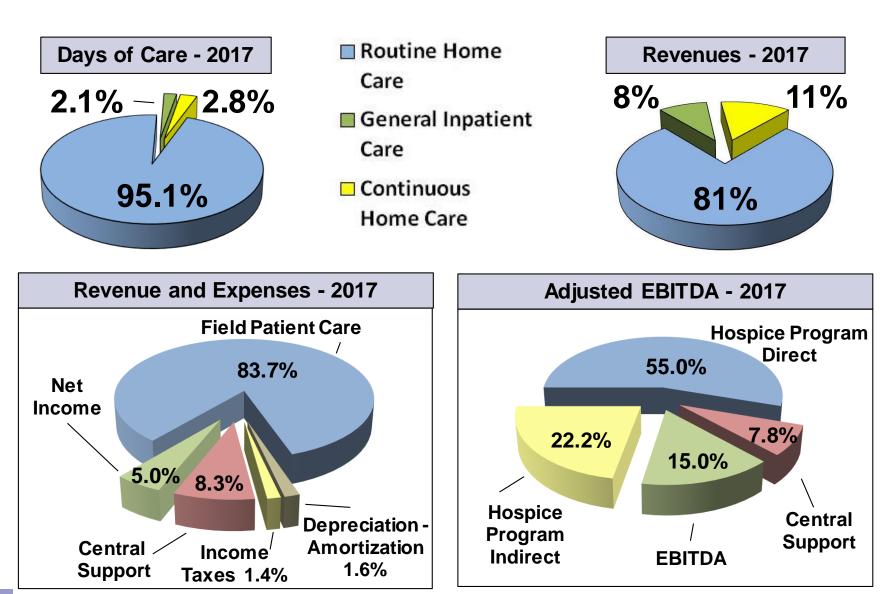


# **VITAS Healthcare Company Overview**

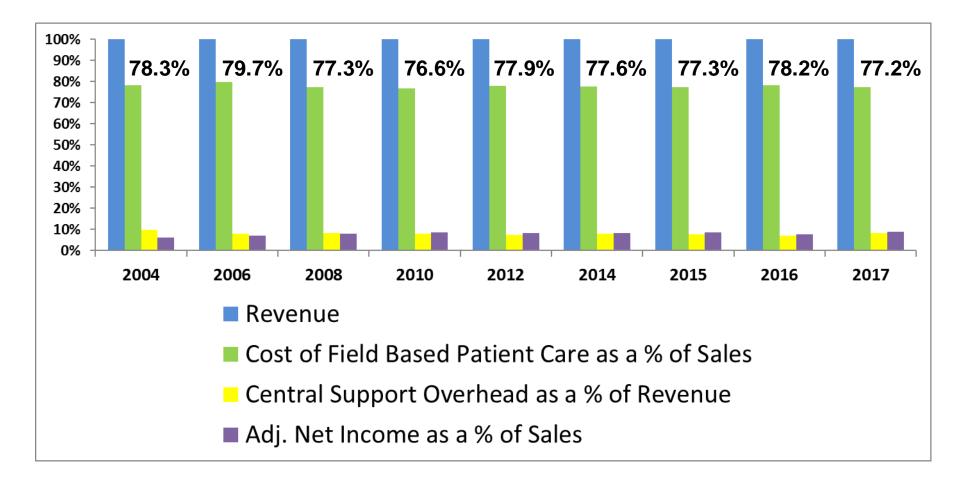
- Largest provider of hospice services for patients with severe, life-limiting illnesses with approximately 7% of the U.S. market share
- Operates a comprehensive range of hospice services through 47 operating programs in 14 states and the District of Columbia
- Utilizes an approach for customized plans of care which is intended to maximize quality and enhance patient satisfaction
- Operating statistics:
  - Revenues: \$302 million (Q3 2018)
  - Average daily census per established program: approximately 400 ADC, largest approximately 2,000 (Q3 2018)
  - Average length of stay: 90.0 (Q3 2018)
- Approximately 12,000 employees, including approximately 4,600 nurses (Q3 2018)



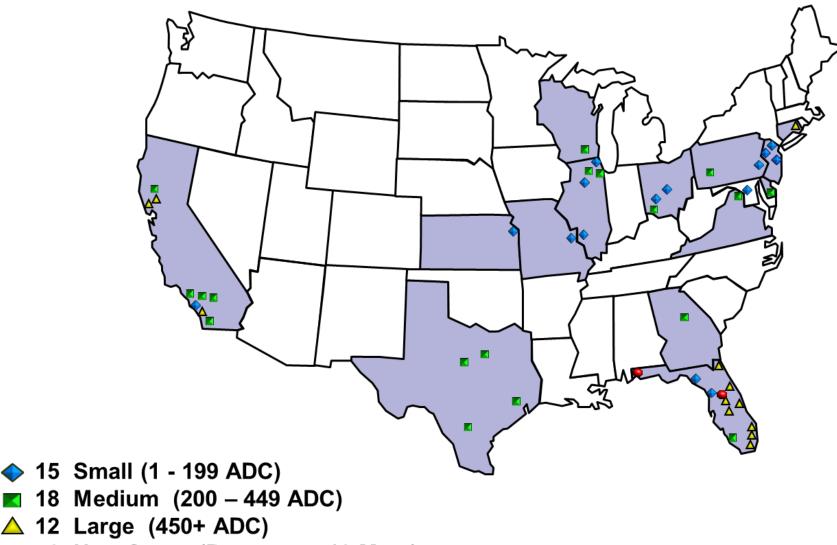
# **VITAS – Analysis of Revenue**



# **VITAS – Operations as a Percent of Revenue**



# VITAS – Locations & ADC (as of September 30, 2018)



2 New Starts (Revenue < 12 Mos.)

 $\triangle$ 

# **VITAS Analysis of 2017 Expenses and Margin**

#### **Per Patient Day-of-Care**

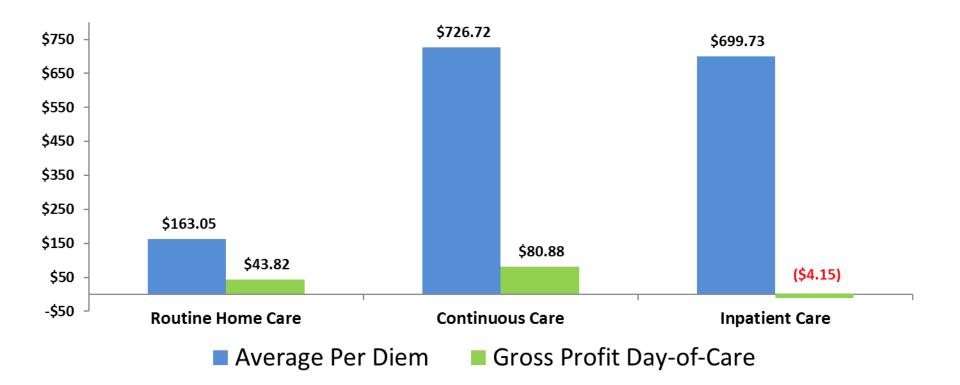
		(1)		(2)		(3)		(4)		(5)		(6)
						Pe	Patie	nt Day-of-0	Care			
		Direct										
		Patient Care	A	Average Por Diam		ct Patient	Dire	ect Care	Oth	er Field	Ne	t Field
		Expenses (1)	Pe	Per Diem		of-Care (1)	Con	tribution	Cost-o	of-Care (2)	Hospi	ce Margin
(1)	Routine Home Care	47.40%	\$	\$ 163.05		(77.29)	\$	85.76	\$	41.94	\$	43.82
(2)	Continuous Home Care	83.10%	\$	726.72	\$	(603.90)	\$	122.82	\$	41.94	\$	80.88
(3)	Inpatient Care	94.60%		699.73		(661.94)		37.79		41.94	\$	(4.15)
(4)	Total High Acuity Care	87.90%	\$	715.12	\$	(628.59)	\$	86.53	\$	41.94	\$	44.59
(5)	Total Hospice Care	55.00%	\$	190.53	\$	(104.79)	\$	85.74	\$	41.94	\$	43.80

(1) Costs directly attribute to bedside care. Labor, fringes, meds, DME, supplies, etc.

(2) Indirect costs for labor and fringes and other expenses for admissions, administrative, medical directors, etc.

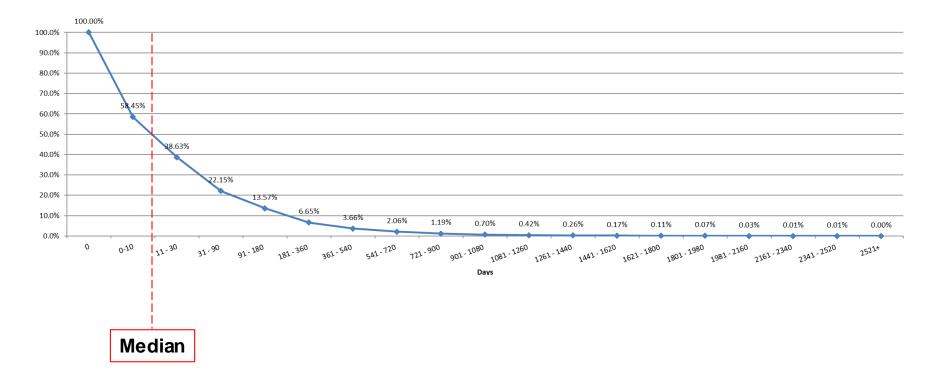
# **VITAS – Analysis of Gross Profit Per Patient Day-of-Care**

2017



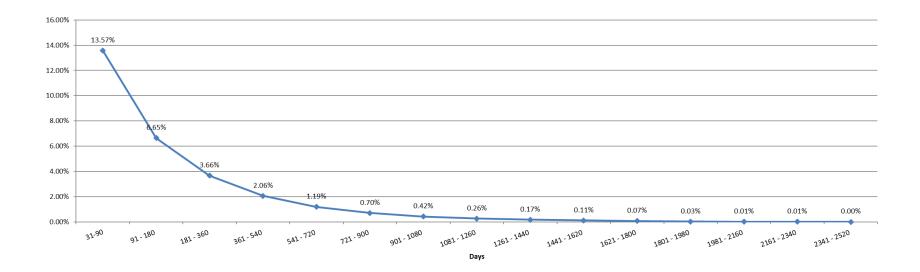
# VITAS 2017 Discharge Rate – Total

Population: 65,637 patients (MLOS 16)

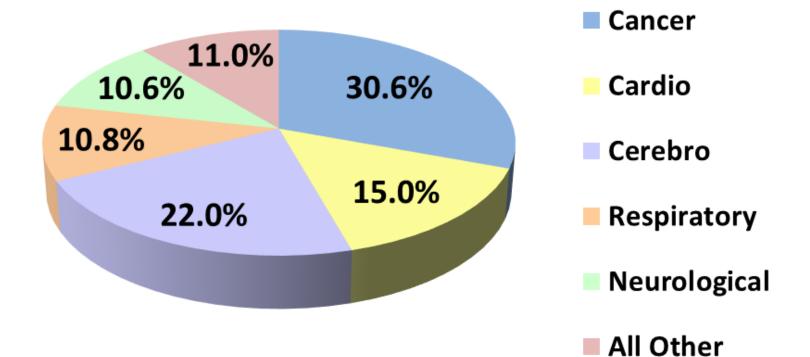


# VITAS 2017 Discharge Rate – Total After 180 Days

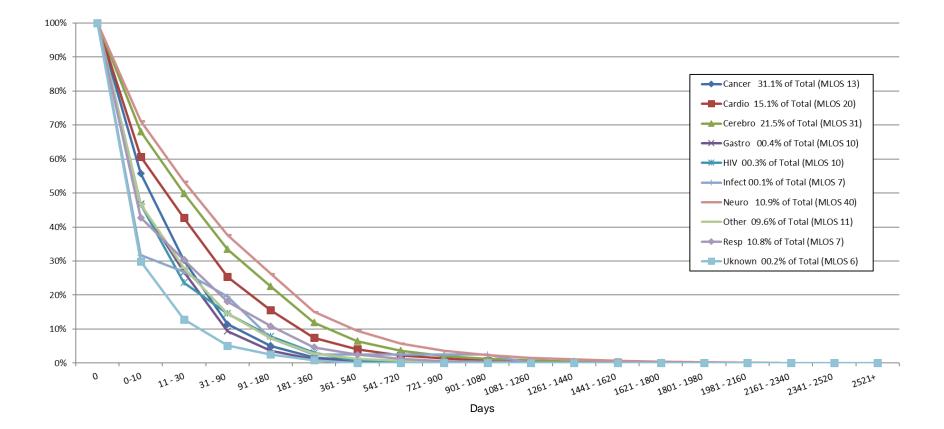
#### Population: 8,907 patients



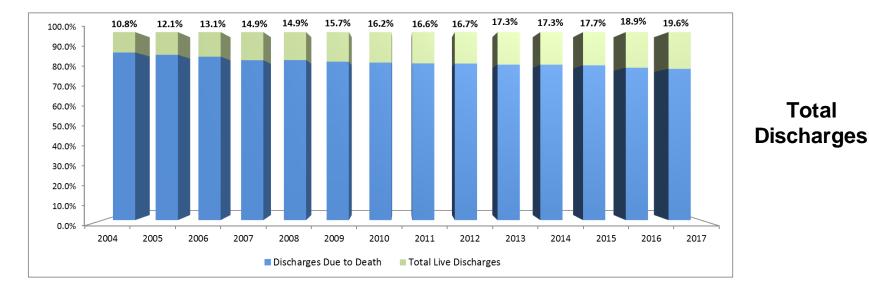
# VITAS Admissions by Diagnosis - 2017

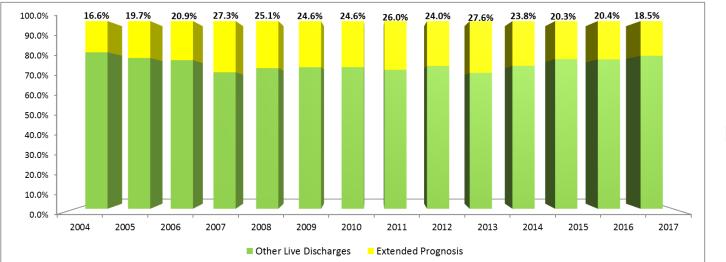


#### VITAS 2017 Discharge Rate – All Diagnosis Population: 65,637



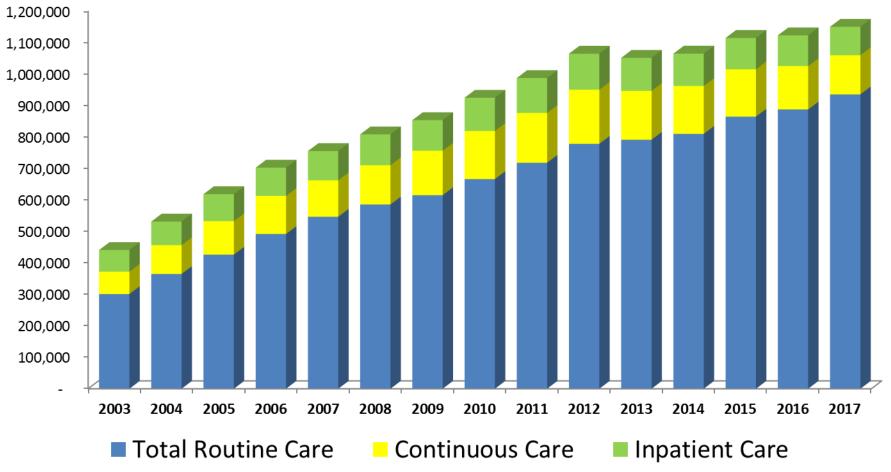
# Analysis of VITAS Discharges 2004-2017



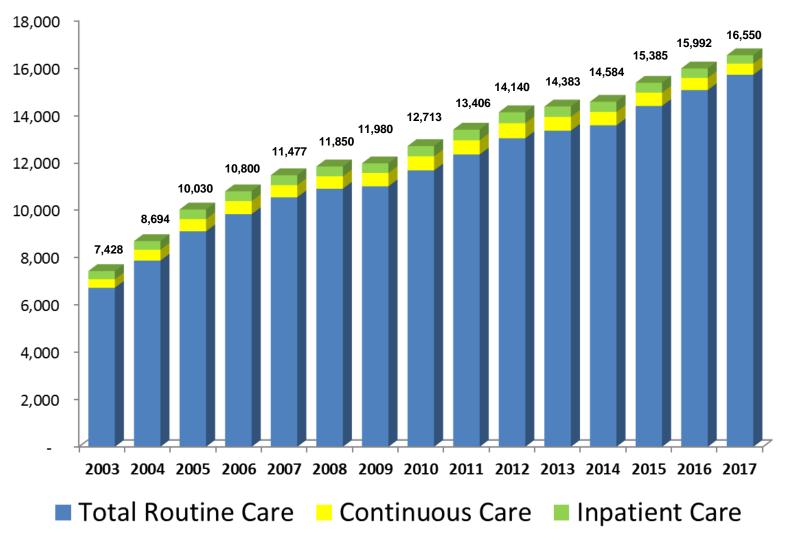


#### Total Live Discharges

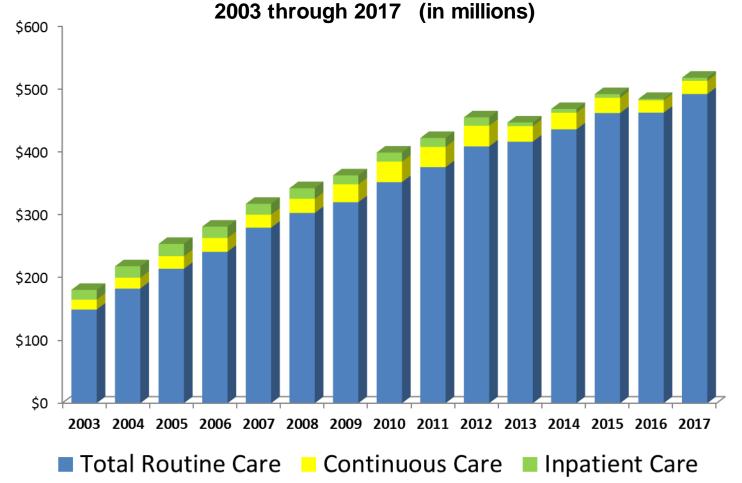
## VITAS Analysis of Revenue By Level of Care 2003 through 2017 (\$000)



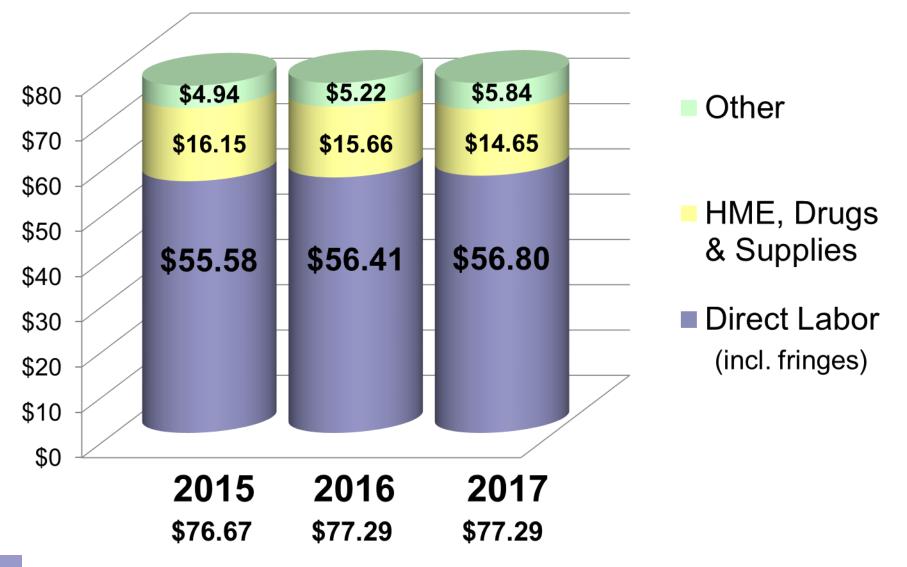
# VITAS Analysis of Average Daily Census (ADC) 2003 through 2017



# VITAS Analysis of Direct Gross Profit Contribution Margin By Level of Care



# **VITAS – Homecare Direct Cost Driver**



#### VITAS – Summary of Operations <sup>(a)</sup> For The Years Ended December 31, 2004 through 2017 (in thousands, except percentages)

		(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15) Average Annual
		2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	Inc./(Dec.)
(1)	Service Revenues and Sales	\$ 531,136	\$ 618,613	\$ 699,092	\$ 755,426	\$ 808,445	\$ 854,343	\$ 925,810	\$ 986,272	\$1,067,037	\$ 1,045,113	\$ 1,064,205	\$ 1,115,551	\$1,123,317	\$ 1,148,260	6.1%
(2)	EBITDA (b)	65,685	65,259	89,237	110,515	119,901	132,935	146,652	147,243	158,251	142,770	158,719	169,768	156,172	92,899	2.7%
(3)	Adj. EBITDA (b)	64,553	80,455	85,880	103,953	115,278	129,685	143,656	144,944	156,289	151,156	155,449	167,498	159,393	172,401	7.8%
(4)	Adj. EBITDA Margin (b)	12.2%	13.0%	12.3%	13.8%	14.3%	15.2%	15.5%	14.7%	14.6%	14.5%	14.6%	15.0%	14.2%	15.0%	n.a.
(5)	Net Income (GAAP)	33,052	34,982	43,546	61,034	64,304	71,696	79,796	80,358	86,577	76,144	86,186	93,346	84,961	57,645	4.4%
(6)	Adj. Net Income (b)	32,961	44,659	49,249	59,974	64,010	72,059	80,465	81,186	87,338	84,023	87,585	96,418	91,190	103,121	9.2%
(7)	Adj. Net Income as a percent of Sales	6.2%	7.2%	7.0%	7.9%	7.9%	8.4%	8.7%	8.2%	8.2%	8.0%	8.2%	8.6%	8.1%	9.0%	n.a.

(a) Assumes VITAS was purchased on January 1, 2004

(b) See Appendix at the back of this presentation for reconciliation from GAAP reported results to adjusted (non-GAAP) results

# VITAS – Operating Results<sup>(a)</sup>

(in thousands, except percentages)

		(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16) Average Annual
		2003 (b)	2004 (b)	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	Inc./(Dec.)
• • •	Net Service Revenue	\$ 441,017	\$ 531,136	\$ 618,633	\$ 699,092	\$ 755,426	\$ 808,445	\$ 854,343	\$ 925,810	\$ 986,272	\$ 1,067,037	\$ 1,045,113	\$ 1,064,205	\$ 1,115,551	\$ 1,123,317	\$ 1,148,260	
• • •	Cost of field patient care	\$ 345,189	\$ 415,341	\$ 484,609	\$ 557,260	\$ 586,435	\$ 625,177	\$ 653,212	\$ 709,094	\$ 766,732	\$ 831,321	\$ 813,600	\$ 825,739	\$ 862,587	\$ 878,092	\$ 886,062	
(3)	Gross profit	\$ 95,828	\$ 115,795	\$ 134,024	\$ 141,832	\$ 168,991	\$ 183,268	\$ 201,131	\$ 216,716	\$ 219,540	\$ 235,716	\$ 231,513	\$ 238,466	\$ 252,964	\$ 245,225	\$ 262,198	3 <u>7.5%</u>
(4)	Selling and G&A expenses	\$ 53,526	\$ 51,266	\$ 54,141	\$ 57,707	\$ 65,719	\$ 68,417	\$ 72,388	\$ 74,531	\$ 76,357	\$ 81,188	\$ 82,969	\$ 85,183	\$ 89,879	\$ 92,550	\$ 95,215	4.2%
(5)		\$ 9,285	\$ 10,149	¥ )	\$ 11,923	\$ 14,814	\$ 16,317	\$ 17,228	\$ 18,124	\$ 17,821	\$ 18,349	\$ 19,534	\$ 19,049	\$ 19,547	\$ 19,090	\$ 18,630	
(6)	Other operating expense	\$-	\$ -	\$ 17,350	\$ 272	\$-	\$ -	\$-	\$-	\$ -	\$-	\$ 10,500	\$-	\$-	\$ 4,491	\$ 85,614	
(7)	Income from operations	\$ 33,017	\$ 54,380	\$ 51,029	\$ 71,930	\$ 88,458	\$ 98,534	\$ 111,515	\$ 124,061	\$ 125,362	\$ 136,179	\$ 118,510	\$ 134,234	\$ 143,538	\$ 129,094	\$ 62,739	9 4.7%
• • •	EBITDA Adjusted EBITDA	\$ 42,986 \$ 42,302	\$ 65,685 \$ 64,553	\$ 65,259 \$ 80,455	\$ 89,237 \$ 85,880	\$ 110,515 \$ 103,953	\$ 119,901 \$ 115,278	\$ 132,935 \$ 129,685	\$ 146,652 \$ 143,656	\$ 147,243 \$ 144,944	\$   158,251 \$   156,289	\$ 142,770 \$ 151,156	\$ 158,719 \$ 155,449	\$ 169,768 \$ 167,498	\$ 156,172 \$ 159,393	\$ 92,899 \$ 172,401	

	Percent of Sales															
(10)	Net Service Revenue	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
(11)	Cost of field patient care	78.3%	78.2%	78.3%	79.7%	77.6%	77.3%	76.5%	76.6%	77.7%	77.9%	77.8%	77.6%	77.3%	78.2%	77.2%
(12)	Gross profit	21.7%	21.8%	21.7%	20.3%	22.4%	22.7%	23.5%	23.4%	22.3%	22.1%	22.2%	22.4%	22.7%	21.8%	22.8%
(13)	Selling and G&A expenses	12.1%	9.7%	8.8%	8.3%	8.7%	8.5%	8.5%	8.1%	7.7%	7.6%	7.9%	8.0%	8.1%	8.2%	8.3%
(14)	Depreciation & amortization	2.1%	1.9%	1.9%	1.7%	2.0%	2.0%	2.0%	2.0%	1.8%	1.7%	1.9%	1.8%	1.8%	1.7%	1.6%
(15)	Other operating expense	0.0%	0.0%	2.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	1.0%	0.0%	0.0%	0.4%	7.5%
(16)	Income from operations	7.5%	10.2%	8.2%	10.3%	11.7%	12.2%	13.1%	13.4%	12.7%	12.8%	11.3%	12.6%	12.9%	11.5%	5.5%
(17)	EBITDA	9.7%	12.4%	10.5%	12.8%	14.6%	14.8%	15.6%	15.8%	14.9%	14.8%	13.7%	14.9%	15.2%	13.9%	8.1%
(18)	Adjusted EBITDA	9.6%	12.2%	13.0%	12.3%	13.8%	14.3%	15.2%	15.5%	14.7%	14.6%	14.5%	14.6%	15.0%	14.2%	15.0%

(a) Continuing operations

(b) VITAS was acquired in February 2004. This schedule assumes VITAS was acquired January 1, 2003.

# VITAS – Results from Continuing Operations (\$000)

		(1)	(2)	(3)	(4)	(5)	(6)
		F	ull-Year Result	S	Nine Month	ns Ended Se	ptember 30,
				Fav/(Unfav)			Fav/(Unfav)
		2016	2017	% Growth	2017	2018 (c)	% Growth
(1)	Service Revenues Before Medicare Cap	\$1,123,545	\$1,150,942	2.4%	\$856,224	\$891,245	4.1%
(2)	Medicare Cap	(228)	(2,682)	(1076.3%)	(247)	(668)	(170.4%)
(3)	Net Service Revenues and Sales	\$1,123,317	\$1,148,260	2.2%	\$855,977	\$890,577	4.0%
(4)	Adj. Net Income (a)	\$ 88,209	\$ 113,263	28.4%	\$ 74,535	\$100,477	34.8%
(5)	Adj. EBITDA (a) (b)	159,393	172,401	8.2%	124,954	136,741	9.4%
(6)	Adj. EBITDA Margin (a) (b)	14.2%	15.0%	0.8 pts.	14.6%	15.4%	0.8 pts.
(7)	Capital Expenditures	22,000	23,156	(5.3%)	15,153	18,171	(19.9%)

(a) Excludes expenses related to the DOJ litigation and settlement.

(b) Reconciliation from GAAP reported results to adjusted (Non-GAAP) results is provided in the Appendix at the back of this presentation

(c) 2018 reflects GAAP Revenue Recognition Accounting Standard. Prior years are not restated for the 2018 Revenue Recognition Accounting Standard.

# **Future of VITAS**

## <u>Short-term</u>

Continue organic growth

#### Acquisitions

- Fragmented industry
- Dominated by "Mom & Pop" not-for-profits
- Average operating margin in hospice is 4% 8%\*
- Estimated 50% of hospices have negative margin\*
- Economies of scale
- Access to reasonably priced capital critical to expansion

#### Long-term

Government reimbursement structure will drive VITAS' future

- Consolidation
  - Will "pure play" dominate industry? Consolidation continues
  - ▶ Will continuum of care dominate?
    - Self referral
    - Control of patient



- Acquire other healthcare providers
- **Divest VITAS to diverse healthcare** provider

#### \*Source - MedPac

# VITAS – Operating Metrics (\$000)

		(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	(17)
					20	15			20	16			20	17			2018 (d)	
	Operating Metrics	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
(1)	Average Daily Census (ADC)	14,639	14,838	14,824	15,283	15,722	15,697	15,653	15,952	16,201	16,160	16,222	16,398	16,652	16,920	17,209	17,643	17,957
(2)	Admissions	15,653	16,313	17,268	16,683	16,131	15,790	16,868	16,180	16,157	15,889	17,563	16,311	16,000	16,575	18,279	16,858	16,403
(3)	Discharges	15,460	16,333	16,990	15,912	15,949	15,915	16,743	15,960	15,690	16,282	17,213	16,124	15,726	16,553	17,558	16,474	16,171
(4)	Average Length of Stay (ALOS) (Days):	83.7	82.7	79.0	78.5	78.6	89.8	83.7	84.2	87.7	91.4	88.7	85.2	89.5	91.4	87.9	89.0	90.0
(5)	Median Length of Stay (Days)	15	15	13	15	16	17	15	16	16	16	15	16	16	16	15	17	18
(6)	Total Revenue Before Medicare Cap Reduction (\$000)	\$267,884	\$273,877	\$269,448	\$276,460	\$285,008	\$284,470	\$277,528	\$278,739	\$283,093	\$284,186	\$282,316	\$284,957	\$288,951	\$294,718	\$290,195	\$297,335	\$303,714
(7)	Medicare Cap Reduction	(\$2,500)	\$506	\$165	\$0	\$0	\$0	\$0	\$0	(\$228)	\$0	\$0	(\$247)	\$0	(\$2,435)	\$1,818	(\$536)	(\$1,950)
(8)	Revenue After Medicare Cap Reduction (\$000)	\$265,384	\$274,383	\$269,613	\$276,460	\$285,008	\$284,470	\$277,528	\$278,739	\$282,865	\$284,186	\$282,316	\$284,710	\$288,951	\$292,283	\$292,013	\$296,799	\$301,764
(9)	% Routine Home Care	76.5%	76.6%	75.9%	77.2%	78.2%	78.8%	77.4%	78.7%	79.6%	80.4%	79.9%	81.2%	81.9%	82.3%	81.5%	82.6%	83.2%
(10)	% InPatient	9.3%	9.4%	9.9%	9.2%	8.5%	8.1%	9.2%	8.8%	8.4%	8.3%	8.5%	7.7%	7.8%	7.5%	7.5%	6.6%	6.3%
(11)	% Continuous Care	14.2%	14.0%	14.2%	13.6%	13.3%	13.1%	13.4%	12.5%	12.0%	11.3%	11.6%	11.1%	10.3%	10.2%	10.4%	10.1%	9.8%
(12)	% Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(1.2%)	(1.9%)	(1.1%)
(13)	% Medicare Cap	(0.9%)	0.2%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%	(0.1%)	0.0%	0.0%	(0.1%)	0.0%	(0.8%)	0.6%	(0.1%)	(0.6%)
	Direct Care Margins: (a)																	
(14)	Routine Home Care	53.8%	54.9%	52.7%	52.4%	53.7%	54.7%	52.1%	51.9%	51.4%	53.1%	51.3%	52.8%	52.4%	53.9%	52.1%	52.6%	53.0%
(15)	In Patient Care	4.9%	7.2%	8.4%	6.0%	3.8%	1.3%	5.7%	4.6%	-2.4%	1.2%	5.9%	3.7%	3.4%	8.5%	7.5%	4.2%	3.1%
(16)	Continuous Care	17.4%	18.2%	15.9%	16.7%	5.7%	16.1%	15.1%	13.8%	12.2%	15.8%	15.6%	18 <b>.0</b> %	17.3%	16.8%	17.7%	17.3%	17.3%
(17)	Gross Profit (Direct and Indirect) (\$000) (b) (c)	\$58,279	\$66,959	\$57,118	\$60,682	\$66,480	\$68,684	\$58,262	\$60,045	\$58,455	\$68,464	\$60,638	\$64,941	\$66,832	\$69,786	\$64,757	\$63,726	\$68,758
(18)	Gross Profit Margin (b) (c)	22.0%	24.4%	21.2%	21.9%	23.3%	24.1%	21.0%	21.5%	20.7%	24.1%	21.5%	22.8%	23.1%	23.9%	22.2%	21.5%	22.8%
(19)	Pro Forma Selling, General & Admin Exp (c)	\$20,224	\$21,657	\$21,971	\$22,237	\$22,241	\$23,086	\$24,783	\$22,638	\$21,775	\$23,354	\$24,294	\$24,531	\$23,783	\$22,607	\$20,510	\$20,702	\$20,394
(20)	Pro Forma Adjusted EBITDA (\$000) (c)	\$38,339	\$45,694	\$35,954	\$39,828	\$45,311	\$46,404	\$35,908	\$38,631	\$38,632	\$46,225	\$38,422	\$42,601	\$43,922	\$47,456	\$44,687	\$43,110	\$48,945
(21)	Pro Forma Adjusted EBITDA Margin (c)	14.4%	16.7%	13.3%	14.4%	15.9%	16.3%	12.9%	13.9%	13.7%	16.3%	13.6%	15.0%	15.2%	16.2%	15.3%	14.5%	16.2%

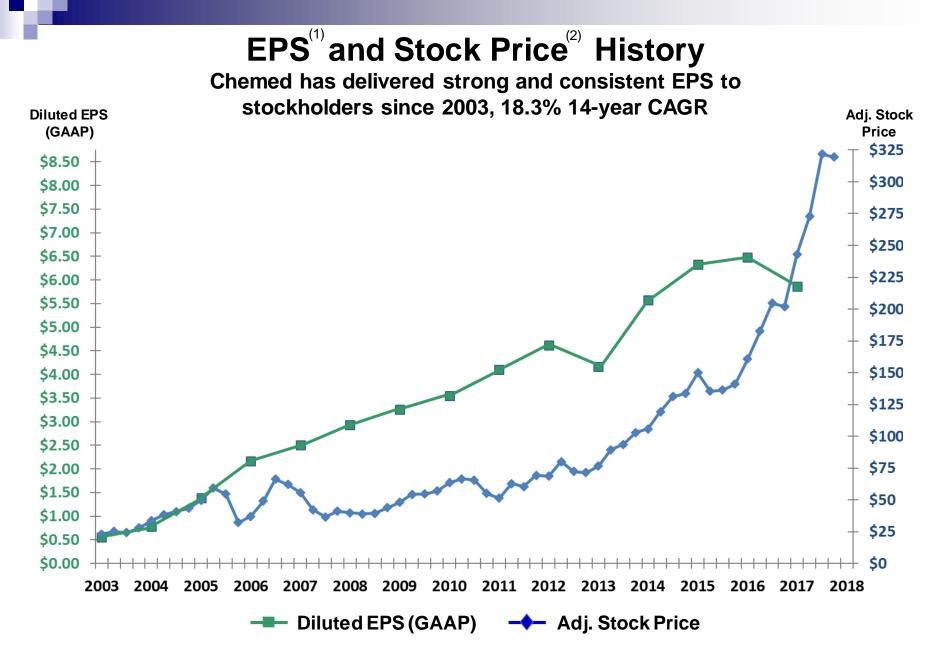
(a) Excludes any Medicare cap

(b) Includes any Medicare cap

(c) Excludes depreciation, amortization.

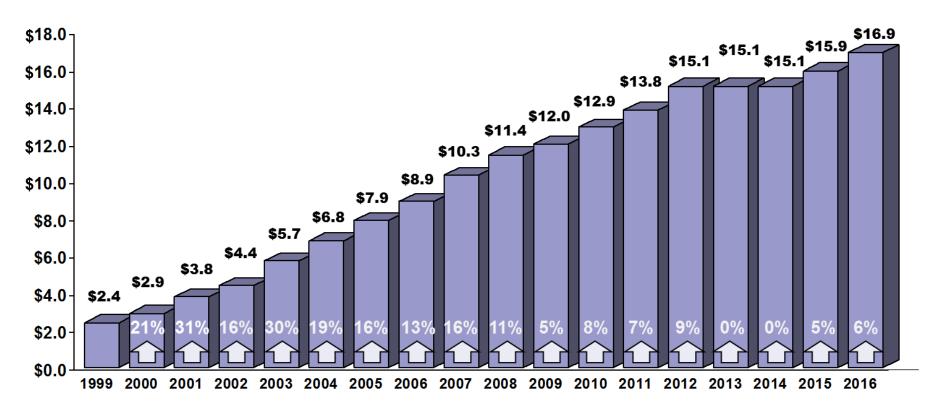
(d) 2018 reflects GAAP Revenue Recognition Accounting Standard. Prior years are not restated for the 2018 Revenue Recognition Accounting Standard.





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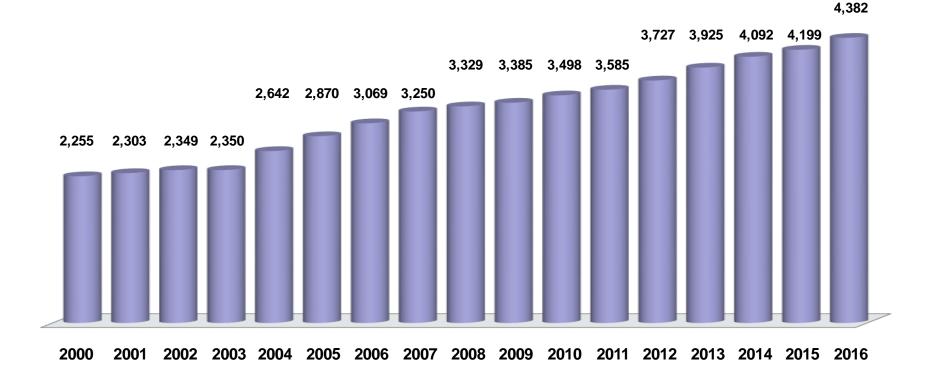
# Medicare Hospice Spending (in billions)



11.8% Compounded annual growth rate from 1999 to 2016

Source: MedPAC Report to the Congress – 2011, 2012, 2013, 2014, 2015, 2017, 2017 and the 2017 Annual Report of the Boards of Trustees of the Federal Hospital Insurance and Federal Supplementary Medical Insurance Trust Funds

# **Growth in Hospice Programs**



Source: MedPAC Report to the Congress – 2011, 2012, 2013, 2014, 2015, 2016, 2017 and 2018

#### CHEMED CORPORATION RECONCILIATION OF ADJUSTED EBITDA and ADJUSTED NET INCOME FOR THE YEARS ENDED DECEMBER 31, 2004 THROUGH 2017

(IN THOUSANDS)

Hereine and place Harmine      Forme of a state state of a state of a state of a state state of a			(1) 2004	(2) 2005	(3) 2006	(4) 2007	(5) 2008	(6) 2009	(7) 2010	(8) 2011	(9) 2012	(10) 2013	(11) 2014	(12) 2015	(13) 2016	(14) 2017
1)    Networkshow    27.21    5    57.27    5    90.21    5    70.22    5    90.21    5    70.22    5    90.21    5    70.22    5    90.21    5    70.22    5    90.21    5    70.22    5    90.21    5    70.22    5    90.21    5    70.22    5    90.21    5    70.22    5    90.21    70.21    5    90.21    70.21 <th>Recond</th> <th>ciliation of Adjusted EBITDA</th> <th>2004</th> <th>2005</th> <th>2000</th> <th>2007</th> <th>2000</th> <th>2005</th> <th>2010</th> <th>2011</th> <th>2012</th> <th>2015</th> <th>2014</th> <th>2015</th> <th>2010</th> <th>2017</th>	Recond	ciliation of Adjusted EBITDA	2004	2005	2000	2007	2000	2005	2010	2011	2012	2015	2014	2015	2010	2017
1)    10.18    21.18    21.28    17.48    17.29    17.39    17			\$ 27,512 \$	\$ 35,817	\$ 50,651	\$ 61,641			\$ 81,831	\$ 85,979	\$ 89,304	\$ 77,227	\$ 99,317	\$ 110,274	\$ 108,743	\$ 98,177
1)      10, Particular      11,376      11,376      11,376      21,									-	-	-	-		-	-	-
1)      Deparation      14.52      16.75      20.18      21.96      21.96      20.90      20.98      20.89      20.80      <																
i)    State    3.08    3.08    3.08    1.08    1.09    1.09    1.00    1.00    100																
Image  Image Image <																
No.      No. <td></td>																
0)    Cano ask drippeny    -							,.								,	
1010    Intraction two one show the owner field of the owner fiel	(8)	(Gains)/losses on investments	-	-	1,445			- (1,211)	-	-	-	-	-	-	-	-
111    Interestance    (1,37)    (1,98)    (2,90)    (0,30)    (1,20) <td></td> <td></td> <td>-</td> <td>-</td> <td>-</td> <td>(1,138</td> <td></td> <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>			-	-	-	(1,138			-	-	-	-	-	-	-	-
1111    Advantage    14.06    -			-	-	-				-	-	-	-	-	-	-	-
111    Allowing consignment    538    697    323    6400    6203    612300    61230    612300				(2,198)	(2,691)	(3,304	<li>(74)</li>	3) (423)	(444)	) (426)	(809)	(847)	29	(281)	(383)	(427)
1(h)    Log sering backed is consignification of any length of any leng				-	222	601			(670)	- (1.240)	(1 572)	- (1.166)	(1.462)	(1 217)	(1.222)	- (1.271)
115    Long plan encing streements    3.339    3.791    4.400    1.3798    7.400    7.5<																
101    Legregoess of Gio Genergino    -    -    57    10.08    227    1.7    58.06    97.02    1.8.18    1.212    1.4.08    1.2.12    1.0.08    1.2.12    1.0.08    1.2.12    1.0.08    1.2.12    1.0.08    1.2.12    1.0.08    1.0.2    1.0.08 <t< td=""><td></td><td></td><td></td><td></td><td>430</td><td></td><td></td><td></td><td></td><td>5,012</td><td>- 500</td><td>- 1,501</td><td>- 2,505</td><td></td><td>-</td><td>-,//-</td></t<>					430					5,012	- 500	- 1,501	- 2,505		-	-,//-
1(1)    800de specific matchem    3.11    87.80    1.270    1.281    1.270    1.280    2.276    3.040			-						1,012	1,188	1,212	2,149	2,141	4,974	5,260	5,194
100    Lawad service    51,15    17,30    27,30    17,30    27,40    120    57,40    11,40    84,809      101    VTXs transcience cons    442    (979)    - <t< td=""><td>(17)</td><td>Stock option expense</td><td>-</td><td>215</td><td>1,211</td><td>4,665</td><td>7,30</td><td>8 8,639</td><td>7,762</td><td>8,376</td><td>8,130</td><td>6,042</td><td>4,802</td><td>5,445</td><td>8,330</td><td>10,485</td></t<>	(17)	Stock option expense	-	215	1,211	4,665	7,30	8 8,639	7,762	8,376	8,130	6,042	4,802	5,445	8,330	10,485
100    Debr operation expresses    1,191    -    <																
1010    VITAS immachine rooms    442    9999    - <t< td=""><td></td><td></td><td></td><td>17,350</td><td>272</td><td>1,927</td><td>'</td><td>- 882</td><td>1,853</td><td>2,299</td><td>1,016</td><td>27,646</td><td>120</td><td>5</td><td>1,194</td><td>84,689</td></t<>				17,350	272	1,927	'	- 882	1,853	2,299	1,016	27,646	120	5	1,194	84,689
121    Piros produemente algamente    1    1    977    -   <				-	-				-	-	-	-	-	-	-	-
12)    Express associated introduced prove solution    -    -    -    3.9    -   <			442		-				-	-	-	-	-	-	-	-
12)    Acqualitàn Depension    - <td></td> <td></td> <td>-</td> <td>(1,665)</td> <td>-</td> <td></td> <td>. 59</td> <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>			-	(1,665)	-		. 59		-	-	-	-	-	-	-	-
12)    Constro Shar down PMAC operation    -			-	-	-			- 5,565	324	121	188	62	24	172	-	-
20:    Securits lingtion    .				-	-				-			-	-		-	-
120    Barly Reterment    -			-	-	-				-	-	742	109	327	37	-	-
100    Macking Cip Sequention algoing and partial sequences    -	(27)	Severance arrangements	-	-	-				-	-	-	302	-	-	-	-
(30)    Other    .<			-	-	-				-	-	-	-	-	-		-
11. Los on sel of mapportation equiprent    . <td></td> <td></td> <td>-</td> <td>-</td> <td>-</td> <td></td> <td></td> <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>228</td> <td>447</td>			-	-	-				-	-	-	-	-	-	228	447
13)    Plogun chose expenses    1 <td></td> <td></td> <td>-</td> <td>-</td> <td>(467)</td> <td>(46)</td> <td>)</td> <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>			-	-	(467)	(46)	)		-	-	-	-	-	-	-	-
(3)    Adjusch ERTDA    § 91950    § 191513    § 181373    § 161344    § 171208    § 19573    § 20.8480    § 212562    § 235931    § 236937    § 208499      Recombinion of Adjusch Elmone    8    27.512    \$ 35,817    \$ 50,051    \$ 61,641    \$ 0.821    \$ 73,84    \$ 8    8,831    \$ 8    8,831    \$ 8    89.201    \$ 77,227    \$ 99,317    \$ 100,74    \$ 108,743    \$ 9,817    \$ 0.813    \$ 0.813    \$ 0.823    \$ 0.213    \$ 0.823    \$ 0.823    \$ 0.2145    \$ 0.2145    \$ 0.9217			-	-	-				-	-	-	-	-	-	-	
Reconciliation of Adjusted Net Income      s      2.7512      s      3      5      6.7.81      s      7.7.84      s      8.8.931      s      7.7.27      s      9.9.317      s      110.274      s      108.717        (35)      Discontinued operations      (8.417)      4.11      7.071      (1.201)      1.088      253      -			\$ 91,950 \$	\$ 120.513	\$ 131.373	\$ 161.846	5 <u>\$ 161.75</u>	4 \$ 177.050	\$ 189.395	\$ 197.273	\$ 201.455	\$ 206.850	\$ 212.562	\$ 235,931	\$ 236.979	
(34) Not isconarc(hos)    §    25    25    35    36    61,641    §    67,241    §    88,371    §    88,371    §    88,371    §    98,371    §    108,743    §    98,171    (31)    108,743    §    98,171    (31)    108,743    §    67,814    §    88,371    §    88,371    §    88,371    §    98,371    §    108,743    §    98,171    (31)    108,743    §    88,371    §    88,371    §    88,371    §    88,371    §    98,371    §    108,743    §    108,743    §    98,371    §    108,743    §    98,371    §    108,743    §    98,371    §    108,743    §    108,743			+ ,,,,,,,								,					
Add(dodac):			¢ 07.510 (	25.017	6 50 651	e (1.(4)	e (7.00	6 73 70 4	e 01.021	6 05 070	¢ 00.204	6 77.007	e 00.217	6 110 074	6 100 742	6 00 177
(35)    Discontinued operations    (9,4/17)    4/11    7/071    (1/20)    1.088    253    -			\$ 27,512 3	\$ 35,817	\$ 50,651	\$ 61,64	\$ 67,28	1 \$ /3,/84	\$ 81,831	\$ 85,979	\$ 89,304	\$ 11,221	\$ 99,317	\$ 110,274	\$ 108,743	\$ 98,177
(6)(Gaixy)bases intrestructas<			(8.417)	411	7 071	(1.20)	) 1.08	3 253								
(38)Impairment is som transportation equipment $   -$ <			-			(-,=				-	-	-		-	-	-
1.3Sevenance charges1.4 <th< td=""><td>(37)</td><td>Gain on sale of property</td><td>-</td><td>-</td><td>-</td><td>(724</td><td>)</td><td></td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td></th<>	(37)	Gain on sale of property	-	-	-	(724	)		-	-	-	-	-	-	-	-
(4) (4) (4) (4) (4) (4) (4) (4) (4) (4) (4) (4) (4) (4) $   -$ </td <td>(38)</td> <td>Impairment loss on transportation equipment</td> <td>-</td> <td>-</td> <td>-</td> <td></td> <td>1,71</td> <td>4 -</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>	(38)	Impairment loss on transportation equipment	-	-	-		1,71	4 -	-	-	-	-	-	-	-	-
(4)Equity in earnings of VITAS4,105<			-	-	-				-	-	-	-	-	-	-	-
(42)Logeterm incentive compensation5,4373,434-4,427-3,1342,9571,8802288221,6254,7521,2113,243(43)Loss (gain) on extingishment of debt2,002,5232738778(2,156)294 <td></td> <td></td> <td>-</td> <td>-</td> <td>-</td> <td></td> <td></td> <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>			-	-	-				-	-	-	-	-	-	-	-
(43)Loss(gain) on exinguishment of debt $2,030$ $2,523$ $2,73$ $8,778$ $(2,156)$ $   2,94$ $   -$ <				-	-	4.42			2.057	-	-	-	1 625	4 750	-	
(4)    Legal expresses of OIC investigation    -    397    662    141    28    363    627    777    752    1,333    1,328    3,072    3,248    3,207      (45)    Stock option expresse    -    137    769    2,962    4,619    5,464    4,909    5,298    5,143    3,1628    3,022    3,439    5,266    6,892      (46)    Lawsuit stuftement    1,897    10,757    169    1,186    -    534    1,126    1,397    674    3    28    52,504      (47)    Prior period tax adjustments    (1,620)    (1,610)    (2,115)    -    (322)    -    -    -    (1,782)    - </td <td></td> <td></td> <td></td> <td></td> <td>272</td> <td></td> <td></td> <td></td> <td>2,957</td> <td>1,880</td> <td>228</td> <td></td> <td>1,025</td> <td>4,732</td> <td>1,221</td> <td>3,245</td>					272				2,957	1,880	228		1,025	4,732	1,221	3,245
(45)    Stock option expense    -    137    769    2.962    4.619    5.464    4.909    5.298    5.143    3.813    3.022    3.439    5.266    6.892      (46)    Lawsuit settlement    1.897    10.757    169    1.168    -    534    1.126    1.397    617    16.926    74    3    28    52.504      (47)    Prior period tax adjustments    (1.620)    (1.916)    (2.115)    -    632    -			2,030						627	737	752		1.328	3.072	3.248	3.207
(4)Prior period hax adjustments(1,620)(1,961)(2,115).(322) <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>																
(48)Debt registration expenses $727$ <	(46)	Lawsuit settlement	1,897	10,757	169	1,168	3	- 534	1,126	1,397	617	16,926	74	3	28	52,504
(4)VITAS image for sorts costs222(95)				(1,961)	(2,115)		(32	2) -	-	-	-	(1,782)	-	-	-	-
(10)    Prior-period insurance adjustments $(1,01)$ -    358    -    <					-				-	-	-	-	-	-	-	-
(51)    Non-cash interest on conventible debt    -    -    2,335    3,228    3,988    4,313    4,664    5,041    5,448    2,143    -			222		-				-	-	-	-	-	-	-	-
(5)    Income tax inpact of non-taxable investments    -    -    46    3,062    (7,56)    - <td></td> <td></td> <td>-</td> <td>(1,014)</td> <td>-</td> <td>0.000</td> <td></td> <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>			-	(1,014)	-	0.000			-	-	-	-	-	-	-	-
(53)    Expenses associated with contested proxy solicitation    -    -    -    2,525    -			-						4,515	4,004	5,041	5,448	2,145		-	-
(54)    Acquisition Expenses    -    -    -    198    75    114    38    15    104    -    -      (55)    Costs to Shut down HVAC operations    -    -    -    649    -			-	-	-	-+0	. 5,00			-	-				-	-
(56)    Scurikis lingation    -    -    -    -    469    69    207    23    -    -      (57)    Severance arrangements    -    -    -    -    184    -				-	-				198	75	114	38	15	104	-	-
(57)    Severance anaggements    - </td <td>(55)</td> <td>Costs to Shut down HVAC operations</td> <td>-</td> <td>-</td> <td>-</td> <td></td> <td></td> <td></td> <td>-</td> <td>-</td> <td>649</td> <td>-</td> <td>-</td> <td></td> <td>-</td> <td>-</td>	(55)	Costs to Shut down HVAC operations	-	-	-				-	-	649	-	-		-	-
(58)    Early retirement expenses    -    -    -    -    -    -    2,840    -      (59)    Medicare op sequestration adjustment    -    -    -    -    -    141    276      (60)    Other    -    -    -    -    -    -    -    141    276      (61)    Excess tax benefits on stock compensation    -		Securities litigation	-	-	-				-	-	469		207	23	-	-
(59)    Medicare cap sequestration adjustment    -    -    -    -    -    -    141    276      (60)    Other    -    -    -    -    -    -    -    -    -    -    -    -    -    141    276      (60)    Other    -			-	-	-				-	-	-	184	-	-	-	-
(60)    Other    -<			-	-	-				-	-	-	-	-	-		-
(61)    Excess tax benefits on stock compensation    -    -    -    -    -    (18,932)      (62)    Impact of transportation equipment    -    -    -    -    -    (8,002)      (63)    Loss on sale of transportation equipment    -    -    -    -    -    3,314      (64)    Program closure express    -    -    -    -    -    675			-	-	-				-	-	-	-	-	-	141	276
(62)    Inpact of tax reform    -    3,314    -    -    -    -    -    -    3,314    -    -    -    -    -    -    -    -    3,314    -    -    -    -    -    -    -    -    3,314    -    -    -    -    -    -    -    -    -    3,314    -    -    -    -    -    -    -    -    -    3,314    -    -    -    -    -    -    -    -    -    -    3,314    -			-	-	(296)	(296	,		-	-	-	-	-	-	-	- (18.032)
(63)      Loss on sale of transportation equipment      -      -      -      -      3,314        (64)      Program closure expenses      -      -      -      -      675			-	-	-					-		-	-		-	
(64) Program closure expenses675			-	-						-		-	-		-	
			-	-	-					-		-	-	-	-	
	(65)		\$ 31,893 \$	\$ 49,542	\$ 58,102	\$ 79,277	\$ 78,90	) \$ 89,289	\$ 95,961	\$ 100,030	\$ 102,317	\$ 104,372	\$ 107,731	\$ 121,667	\$ 121,487	\$ 141,054

#### ROTO-ROOTER GROUP RECONCILIATION OF ADJUSTED EBITDA and ADJUSTED NET INCOME FOR THE YEARS ENDED DECEMBER 31, 2004 THROUGH 2017 (IN THOUSANDS)

		(1)	(2)	(3)		(4)	(5)	(6)	(7	)	(8)	(9)	(10)	(11)		(12)		(13)	(14)
		2004	2005	2006		2007	2008	2009	201	0	2011	2012	2013	2014		2015	2	016	2017
Reco	nciliation of Adjusted EBITDA																		
(1)	Net income	\$ 18,795	\$ 27,626	\$ 32,454	\$	38,971	\$ 33,427	\$ 33,040	\$ 31	,678	\$ 34,879	\$ 30,905	\$ 29,243	\$ 42,075	\$	48,573	\$	52,893	\$ 73,299
(2)	Interest expense	206	563	368		495	246	186		233	358	433	322	363		348		332	323
(3)	Income taxes	10,611	16,048	18,748		24,145	20,644	20,372	19	,547	21,353	18,770	17,560	25,808		29,630		32,719	32,782
(4)	Depreciation	8,583	8,271	7,665		8,365	8,294	8,068	7	,775	8,130	8,397	9,014	10,702		12,988		14,698	16,667
(5)	Amortization	 119	 90	 13		(60)	50	114		136	228	 246	259	273		372		304	123
(6)	EBITDA	38,314	52,598	59,248		71,916	62,661	61,780	59	,369	64,948	58,751	56,398	79,221		91,911	1	00,946	123,194
	Add/(deduct)																		
(7)	Advertising cost adjustment	528	691	323		601	225	(540)		(679)	(1,240)	(1,573)	(1,166)	(1,462)		(1,317)		(1,333)	(1,371)
(8)	Long-term incentive compensation	1,558	-	-		-	-	-		-	-	-	-	-		-		-	-
(9)	Lawsuit settlement	3,135	-	-		1,927	-	882	1	,853	2,299	1,016	17,146	7		5		45	213
(10)	Prior-period insurance adjustments	-	(1,663)	-		-	597	-		-	-	-	-	-		-		-	-
(11)	Interest income	(139)	(156)	(85)		(377)	(116)	(73)		(49)	(40)	(30)	(41)	(39)		(40)		(58)	(39)
(12)	Intercompany interest income	(1,041)	(2,236)	(3,997)		(4,993)	(3,708)	(2,514)	(2	,612)	(2,136)	(1,617)	(2,055)	(2,892)		(3,385)		(3,595)	(5,596)
(13)	Acquisition expenses	-	-	-		-	-	-		256	(26)	173	4	23		172		-	-
(14)	Severance arrangements	-	-	-		-	-	-		-	-	-	302	-		-		-	-
(15)	Costs to shut down HVAC operations	-	-	-		-	-	-		-	-	1,126	-	-		-		-	-
(16)	Stock award amortization	 -	 -	 59		114	263	 327		378	371	 386	348	252		268		307	269
(17)	Adjusted EBITDA	\$ 42,355	\$ 49,234	\$ 55,548	\$	69,188	\$ 59,922	\$ 59,862	\$ 58	,516	\$ 64,176	\$ 58,232	\$ 70,936	\$ 75,110	\$	87,614	\$	96,312	\$ 116,670
Reco	nciliation of Adjusted Net Income																		
	Net income	\$ 18,795	\$ 27.626	\$ 32.454	\$	38.971	\$ 33,427	\$ 33.040	\$ 31	.678	\$ 34.879	\$ 30,905	\$ 29,243	\$ 42.075	\$	48.573	\$	52.893	\$ 73,299
, í	Add/(deduct):	,	,	,		·	,	,		, 	. ,	<i>,</i>	,			,		·	
(19)	Long-term incentive compensation	982	-	-		-	-	-		-	-	-	-	-		-		-	-
(20)	Lawsuit settlement	1,897	-	-		1,168	-	534	1	,126	1,397	617	10,416	4		3		28	129
(21)	Prior-period insurance adjustments	-	(1,014)	-		-	358	-		-	-	-	-	-		-		-	-
(22)	Prior-period tax adjustments	(630)	(1,126)	(1,251)		-	-	-		-	-	-	-	-		-		-	-
(23)	Acquisition expenses	-	-	-		-	-	-		156	(16)	105	2	14		104		-	-
(24)	Severance arrangements	-	-	-		-	-	-		-	-	-	184	-		-		-	-
(25)	Costs to shut down HVAC operations	-	-	-		-	-	-		-	-	649	-	-		-		-	-
(26)	Impact of tax reform	-	-	-		-	-	-		-	-	-	-	-		-		-	(7,761)
(27)	Adjusted net income	\$ 21,044	\$ 25,486	\$ 31,203	\$	40,139	\$ 33,785	\$ 33,574	\$ 32	,960	\$ 36,260	\$ 32,276	\$ 39,845	\$ 42,093	\$	48,680	\$	52,921	\$ 65,667
				 	-			 				 			_				

#### VITAS HEALTHCARE GROUP RECONCILIATION OF ADJUSTED EBITDA and ADJUSTED NET INCOME FOR THE YEARS ENDED DECEMBER 31, 2004 THROUGH 2017 (a)

(IN THOUSANDS)

		(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)
		2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Reco	nciliation of Adjusted EBITDA														
(1)	Net income	\$ 33,052	\$ 34,982	\$ 43,546	\$ 61,034	\$ 64,304	\$ 71,696	\$ 79,796	\$ 80,358	\$ 86,577	\$ 76,144	\$ 86,186	\$ 93,346	\$ 84,961	\$ 57,645
(2)	Discontinued operations	(91)	(1,477)	4,872	(1,201)	-	-	-	-	-	-	-	-	-	-
(3)	Interest expense	128	153	191	146	155	374	131	229	233	182	207	200	211	188
(4)	Income taxes	22,447	20,097	28,705	35,722	38,458	43,637	48,601	48,835	53,092	46,910	53,278	56,675	51,910	16,436
(5)	Depreciation	6,192	7,557	8,753	11,446	13,000	13,269	16,161	16,583	17,087	18,149	18,601	18,789	19,035	18,616
(6)	Amortization	3,957	3,947	3,170	3,368	3,984	3,959	1,963	1,238	1,262	1,385	447	758	55	14
(7)	EBITDA	65,685	65,259	89,237	110,515	119,901	132,935	146,652	147,243	158,251	142,770	158,719	169,768	156,172	92,899
	Add/(deduct)														
(8)	Legal expenses of OIG investigation	-	637	1,068	227	46	586	1,012	1,188	1,212	2,149	2,141	4,974	5,260	5,194
(9)	Lawsuit settlement	-	17,350	272	-	-	-	-	-	-	10,500	113	-	1,149	84,476
(10)	Interest income	(373)	(237)	(114)	(151)	(137)	(267)	(220)	(295)	(703)	(750)	78	(241)	(325)	(388)
(11)	Intercompany interest income	(759)	(2,554)	(5,329)	(7,254)	(5,199)	(4,314)	(4,632)	(3,998)	(3,180)	(4,288)	(6,189)	(7,499)	(7,969)	(11,656)
(12)	Acquisition expenses	-	-	-	-	-	-	68	147	15	58	1	-	-	-
(13)	Stock award amortization	-	-	746	616	667	745	776	659	694	717	586	496	387	291
(14)	Early retirement expense	-	-	-	-	-	-	-	-	-	-	-	-	4,491	-
(15)	Medicare cap sequestration adjustment	-	-	-	-	-	-	-	-	-	-	-	-	228	447
(16)	Program closure expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	1,138
(17)	Adjusted EBITDA	\$ 64,553	\$ 80,455	\$ 85,880	\$ 103,953	\$ 115,278	\$ 129,685	\$ 143,656	\$ 144,944	\$ 156,289	\$ 151,156	\$155,449	\$167,498	\$159,393	\$172,401
Reco	nciliation of Adjusted Net Income														
(18)	Net income	\$ 33,052	\$ 34,982	\$ 43,546	\$ 61,034	\$ 64,304	\$ 71.696	\$ 79.796	\$ 80,358	\$ 86,577	\$ 76,144	\$ 86,186	\$ 93,346	\$ 84,961	\$ 57.645
(19)	Add/(deduct):	,	,	,			,		,		,	,	,	,	
(20)	Discontinued operations	(91)	(1,477)	4,872	(1,201)	-	-	-	-	-	-	-	-	-	-
(21)	Legal expenses of OIG investigation	-	397	662	141	28	363	627	737	752	1,333	1,328	3,072	3,248	3,207
(22)	Lawsuit settlement	-	10,757	169	-	-	-	-	-	-	6,510	70	-	-	52,375
(23)	Prior-period tax adjustments	-	-	-	-	(322)	-	-	-	-	-	-	-	-	-
(24)	Acquisition expenses	-	-	-	-	-	-	42	91	9	36	1	-	-	-
(25)	Early retirement expense	-	-	-	-	-	-	-	-	-	-	-	-	2,840	-
(26)	Medicare cap sequestration adjustment	-	-	-	-	-	-	-	-	-	-	-	-	141	276
(27)	Program closure expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	675
(28)	Impact of tax reform	-	-	-	-	-	-	-	-	-	-	-	-	-	(11,057)
(29)	Adjusted net income	\$ 32,961	\$ 44,659	\$ 49,249	\$ 59,974	\$ 64,010	\$ 72,059	\$ 80,465	\$ 81,186	\$ 87,338	\$ 84,023	\$ 87,585	\$ 96,418	\$ 91,190	\$103,121

(a) Assumes VITAS was purchased on January 1, 2004

#### CHEMED CORPORATION RECONCILIATION OF ADJUSTED EBITDA AND ADJUSTED NET INCOME FOR THE FIRST NINE MONTHS OF 2017 AND 2018 (IN THOUSANDS)

		(1) <b>2017</b>	(2) <b>2018</b>
Reco	nciliation of Adjusted EBITDA		
	Net income	\$ 43,625	\$ 151,216
(2)	Interest expense	3,164	3,813
(3)	Income taxes	15,153	25,578
(4)	Depreciation	26,545	28,642
(5)	Amortization	111	96
(6)	EBITDA	88,598	209,345
	Add/(deduct)		
(7)	Interest income	(296)	(528)
(8)	Advertising cost adjustment	(707)	-
(9)	Long-term incentive compensation	3,021	4,376
(10)	Legal expenses of OIG investigation	5,178	-
(11)	Stock option expense	7,738	9,360
(12)	Program closure expenses	1,138	-
(13)	Stock award amortization	933	446
(14)	Medicare cap sequestration adjustment	105	1,040
(15)	Accrued litigation settlement	90,000	(204)
(16)	Expenses related to litigation settments	213	-
(17)	Acquisition expenses		354
(18)	Adjusted EBITDA	\$ 195,921	\$ 224,189
Reco	nciliation of Adjusted Net Income		
(19)	Net income	\$ 43,625	\$ 151,216
	Add/(deduct):		
(20)	Long-term incentive compensation	1,911	3,515
(21)	Legal expenses of OIG investigation	3,198	-
(22)	Stock option expense	4,892	7,465
(23)	Excess tax benefit on stock compensation	(8,121)	(18,618)
(24)	Program closure expenses	675	-
(25)	Medicare cap sequestration adjustments	65	777
(26)	Accrued litigation settlement	55,800	(152)
(27)	Expenses related to litigation settments	129	-
(28)	Acquisition expenses		262
(29)	Adjusted net income	\$ 102,174	\$ 144,465

# ROTO-ROOTER GROUP RECONCILIATION OF ADJUSTED EBIT AND ADJUSTED EBITDA FOR THE FIRST NINE MONTHS OF 2017 AND 2018 (IN THOUSANDS)

		(1)	(2)
		2017	2018
Reconc	iliation of Adjusted EBIT and EBITDA		
(1)	Net income	\$ 47,716	\$ 72,799
(2)	Interest expense	259	255
(3)	Income taxes	29,555	22,476
(4)	EBIT	77,530	95,530
	Add/(deduct)		
(5)	Advertising cost adjustment	(707)	-
(6)	Interest income	(29)	(60)
(7)	Intercompany interest income	(4,035)	(5,231)
(8)	Stock award amortization	203	100
(9)	Expenses related to litigation settlements	213	-
(10)	Acquisition expenses		177
(11)	Adjusted EBIT	73,175	90,516
(12)	Depreciation	12,322	13,782
(13)	Amortization	97	96
(14)	Adjusted EBITDA	\$ 85,594	\$ 104,394

## VITAS HEALTHCARE GROUP RECONCILIATION OF ADJUSTED EBITDA FOR THE FIRST NINE MONTHS OF 2017 AND 2018 (IN THOUSANDS)

14.

**()** 

		(1)	(2)
Reconcili	iation of Adjusted EBITDA	2017	2018
(1)	Net income	\$ 14,797	\$ 99,720
(2)	Interest expense	161	153
(3)	Income taxes	8,029	30,987
(4)	Depreciation	14,048	14,753
(5)	Amortization	14	
(6)	EBITDA	37,049	145,613
	Add/(deduct)		
(7)	Legal expenses of OIG investigation	5,178	-
(8)	Interest income	(267)	(468)
(9)	Intercompany interest income	(8,478)	(9,524)
(10)	Stock award amortization	220	107
(11)	Medicare cap sequestration adjustment	105	1,040
(12)	Program closure expenses	1,138	-
(13)	Accrued litigation settlement	90,000	(204)
(14)	Acquisition expenses		177
(15)	Adjusted EBITDA	\$ 124,945	\$ 136,741

# CHEMED CORPORATION

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